



UNITED CITIES AND
LOCAL GOVERNMENTS

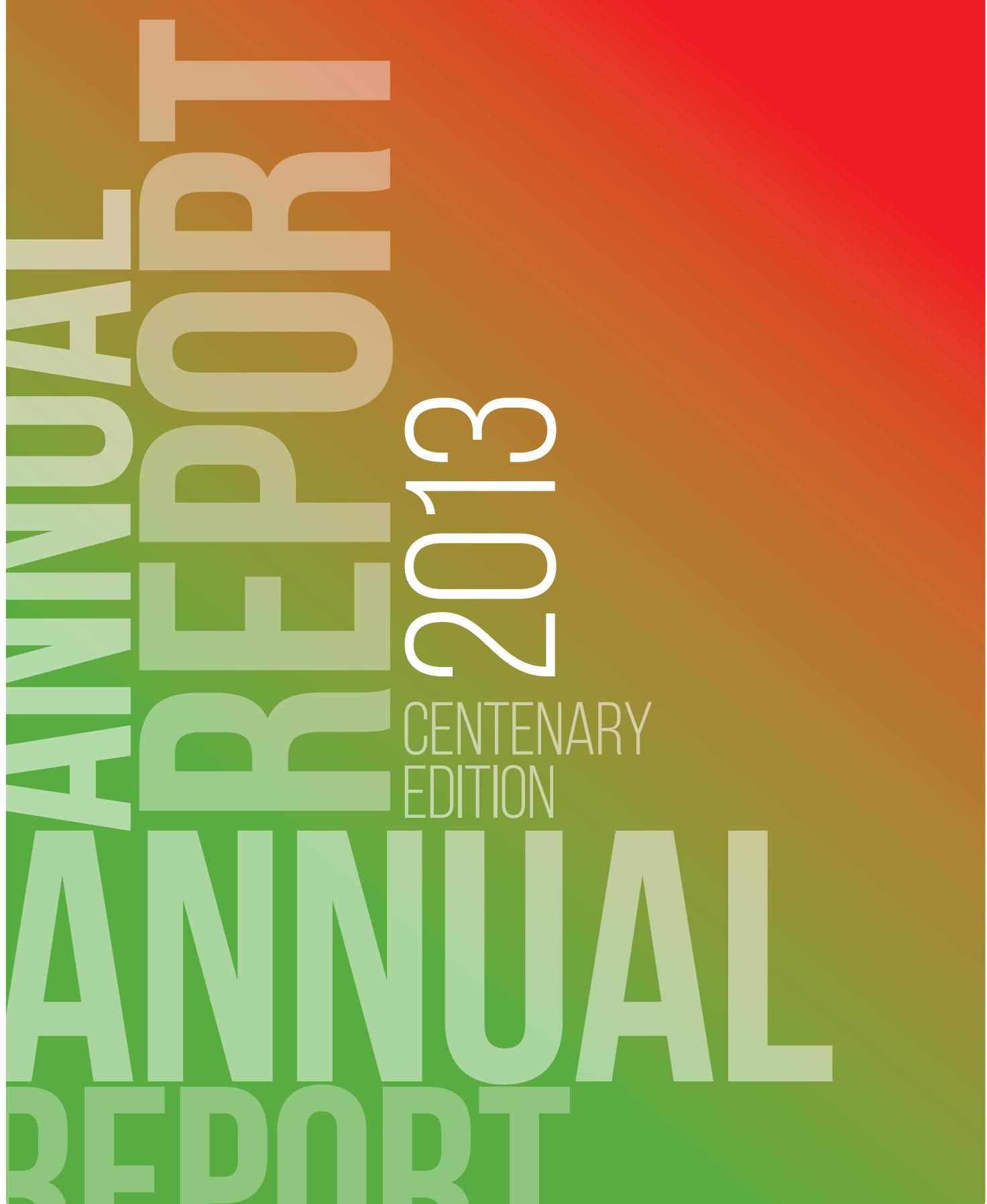


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MESSAGE FROM THE SECRETARY GENERAL



Josep Roig
SECRETARY GENERAL

2013: Cities and regions worked together to influence the global development agenda

From the 1st to the 4th October, cities and regions of the world came together in Rabat during the **UCLG World Summit of Local and Regional Leaders**. This was the first time the Summit took place in Africa and it brought together around 3,000 elected representatives from 100 countries. Gather to voice the perspectives of local and regional governments before UN leadership, Heads of States and Governments, and key international partners, this World Summit showed the full commitment of cities and regions from all over the world to have their say in the **Global development agenda**. This occasion was also an opportunity to celebrate the **centenary of the international municipal movement** that began in 1913.

Throughout 2013, local and regional governments reached a number of landmarks on the international scene. Global partnerships have been developed and reinforced with the main organizations of local and regional governments in the framework of **the Global Taskforce**. Cities and regions have consistently joined efforts to reaffirm their positions and key proposals and have obtained recognition in international negotiations, in particular in terms of decentralization, sustainable development and development aid.

The **Third Report on Local Democracy and Decentralization (GOLD III)** was warmly received by participants during its launch at the World Summit of Local and Regional Leaders. This Report on the **provision of basic services** is in line with the UCLG goal to present a report on the state of local and regional democracy and decentralization throughout the world every three years.

As over half of the global population now lives in cities, and tomorrow's world will be increasingly urban, it is essential to advocate for **reinforced decentralization** in all regions of the world, to give local authorities the resources required to provide the services they ensure for citizens (water, transport, education, health, sanitation), and to recognize at global level that city-to-city cooperation and decentralized cooperation contribute to bringing people together and reinforcing peace in the world.

Local and regional authorities called for this recognition before the leadership of the UN within the **High Level Panel** - a group of experts brought together by Ban Ki-moon - in the context of the process towards the Post-2015 Development Agenda. The Panel recognized the local and regional level as an essential element to achieving the development goals, tackling climate change, reducing the digital divide and building fairer and more inclusive cities. Only cities and regions fully integrated and recognized at international level will allow for the key questions of tomorrow's world to be resolved.

This publication aims to give an overview of our accomplishments over 2013, a year in which the Organization strengthened our links with partners and local, regional, international networks and reinforced our voice before the international institutions and the UN. We hope this publication will facilitate members and partners of UCLG in the process of building a **roadmap for local and regional governments** for the coming years and inspire and guide the coming stages in our joint action.

ABOUT UCLG

THE GLOBAL NETWORK OF CITIES, LOCAL AND

**REPRESENTS AND
DEFENDS THE
INTERESTS OF LOCAL
AND REGIONAL
GOVERNMENTS ON THE
WORLD STAGE.**

United Cities and Local Governments commits to promote, through the actions of its members, just and sustainable societies characterized by solidarity and based on local democracy, self-governance and decentralization, defending the general interests of citizens.



**OVER
1,000**
CITIES AND REGIONS AND
**155 NATIONAL
ASSOCIATIONS**
ARE MEMBERS OF UCLG

OUR MISSION

The mission of UCLG is to be the united voice and world advocate of democratic local self-government, promoting its values, objectives and interests, through cooperation between local governments, and within the wider international community.

OUR GOALS

- REINFORCING the role of local and regional authorities in the international decision making process;
- MOBILISING local action in favour of development;
- PROMOTING strong and effective local and regional authorities and representative national associations;
- PROMOTING innovation for the benefit of local governance.

REGIONAL GOVERNMENTS



REPRESENTED THROUGH:

7 REGIONAL
SECTIONS

1 METROPOLITAN
SECTION

1 FORUM OF REGIONS
SECTION

1 AFRICAN SECTION
UCLG-AFRICA

2 ASIA-PACIFIC SECTION
UCLG-ASPAC

3 EURASIAN SECTION
UCLG-EURASIA

4 EUROPEAN SECTION
COUNCIL OF EUROPEAN
MUNICIPALITIES AND REGIONS
(CEMR)

5 LATIN AMERICAN SECTION
FEDERACIÓN LATINOAMERICANA
DE CIUDADES, MUNICIPIOS Y
ASOCIACIONES (FLACMA)

6 MIDDLE EAST AND WEST ASIA
SECTION
UCLG-MEWA

7 NORTH AMERICAN SECTION
FEDERATION OF CANADIAN
MUNICIPALITIES (FCM)

8 METROPOLITAN SECTION
METROPOLIS

9 FORUM OF REGIONS
ORU-FOGAR

CENTENNIAL CELEBRATION



1913-2013 A century of the International Municipal Movement

2013 marked the **Centenary of the International Municipal Movement**; and was the symbolic context to celebrate the 4th World Congress of UCLG and the 2nd World Summit of Local and Regional Leaders that took place in Morocco. Mayors, representatives of local and regional authorities and organizations involved in UCLG since its creation, came together to mark the achievement of one hundred years of the movement and to set the new joint agenda for “**the future that local and regional authorities want**”.

Our 4th Congress in Rabat in October 2013 had a historic dimension and was particularly important as it coincided with the centenary of the International Municipal Movement.

Municipal cooperation began in 1913 in Ghent, Belgium during the World Fair held in the city. Following the founding congress in which some 420 participants took part, the movement continued to grow despite two World Wars, numerous international conflict and several world crises. In the post-conflict context of the 1950s, the main objective of the movement was to maintain long-term peace through various activities: promoting bilingualism, municipal training programmes and conferences (IULA), and further development cooperation (UTO).

As a direct inheritor of this movement, UCLG decided to illustrate the main stages of this one hundred year movement of municipal cooperation: the successes and difficulties, the challenges and accomplishments, and the historic impact and evolution. Our heritage was presented in parallel with the most memorable social, cultural and political events of the century that continue to impact our societies today.



2013 HIGHLIGHTS

01

REPRESENTATION
INTELLIGENCE
COOPERATION

02

GOVERNANCE AND
LEADERSHIP

03

ORGANIZATION

01

REPRESENTATION INTELLIGENCE COOPERATION

REPRESENTATION

To promote local and regional self-government as well as other shared values around the world, and increase their influence on global governance and policymaking at all levels in issues of interest.

INTELLIGENCE

To gather, analyse and share knowledge and information for the service of our members and stakeholders.

COOPERATION

To promote decentralized cooperation and international cooperation between local governments and their associations; to promote peer-to-peer ties as a means for mutual learning, solidarity and friendship between people and help mobilize resources for cooperation.

[Objectives of the 2010-2016 UCLG Strategic Priorities]

FROM RIO+20 TO THE DEVELOPMENT AGENDA POST-2015

THE HIGH-LEVEL PANEL ON THE POST-2015 AGENDA FULLY RECOGNIZED LOCAL AND REGIONAL AUTHORITIES AND THEIR ROLE IN DEVELOPMENT

Following the Rio+20 conference that took place in June 2012, the international community defined the general development agenda for the coming decades in the framework of the **Post-2015 process**.

Building on the lessons learned from the Millennium Development Goals, development actors defined the priorities and established a roadmap to follow. Local and regional authorities should be at the heart of this agenda in order to ensure its success.

UCLG calls for the new development agenda to be centred **on the human factor** and to give increased attention to the actors and institutions responsible for reinforcing sustainability and prosperity.

As part of the next steps of the Rio+20 process, the implementation of the principal conclusions of the Conference were made through two main mechanisms: the **Open Working Group** and the **High-Level Political Forum**. These two mechanisms also play a key role in the definition of the new development agenda and the Post 2015 policy. UCLG was nominated organizing partner for the Local Authorities Major Group (LAMG) for the Rio+20 Process (together with nrg4SD and ICLEI), and contact point between the Secretariat and the members of the constituency.

UCLG, on behalf of the Local Authorities Major Group (LAMG), prepared 3 statements to be conveyed to the Member States on **Urbanization** (population dynamics), **Culture, and Water and Sanitation**. Other statements and interventions were delivered by ICLEI and nrg4SD.

The Secretary General of the United Nations, Mr. Ban Ki-moon announced the composition of the High-Level Panel responsible for giving advice on the Global Development Agenda Post-2015, the date given to achieve the Millennium Development Goals. The President of UCLG was appointed to serve in the **Post-2015 High-Level Panel** together with 27 personalities from different parts of the world and society. Heads of State, Ministers, Nobel Laureates, Researchers, opinion makers and private sector representatives worked together on recommendations that could serve as a reference when defining the agenda for global development.



Photo/Eskinder Debebe

The appointment of President Topbaş to this group is a significant recognition of the role of local authorities in development. It has further enabled the broader movement of local and regional authorities to influence discussions and deliver the perspectives of this specific constituency.

The Panel's discussions were based around the topic "**National Building Blocks for Sustained Prosperity**" and convened discussions on economic transformation, governance and institution building, as well as infrastructure and sustainability and the need for green growth. In Monrovia at the end of January 2013, Dr. Kadir Topbaş stressed the role of cities as motors of economic growth and highlighted that inclusive and sustainable cities are foundations for future generations.

"We need to use the power of cities to fight poverty. Cities are places for innovation and harmony among people", he underlined.

The messages brought to the panel highlighted the need to recognize local authorities as critical agents in the achievement of most of the MDGs and future Sustainable Development Goals: planning, monitoring and support for local and regional governments is critical if the Post-2015 agenda is to further address the growing inequalities and sustainable urbanization. This attention should be focused on **local institutional capacities** in order to ensure that local authorities can deliver services. Substantial efforts should be made to reinforce the collaboration between all levels of government. "We must listen to citizens and ensure equal rights and services".

The Report emphasizes the universality of the Post-2015 Agenda and signals five main transformative shifts that need to be applied to the future global policy.

It acknowledges cities as the world's engines for business and innovation. It further recognizes that, with good management, they can provide jobs, hope and growth, while building sustainability. *"Local authorities form a vital bridge between national governments, communities and citizens and will have a critical role in a new global partnership"*.

The report also pointed out that *"the most pressing issue is not the urban-rural divide but how to foster a local, geographic approach to the Post-2015 agenda."*

It emphasizes the role of local authorities in delivering public services in the fields of health, education, water and sanitation. It also stresses their role in providing better life conditions to slum dwellers. It underlines the key role they should play in action on resilience and disaster risk reduction.

We need to use the power of cities to fight poverty. Cities are places for innovation and harmony among people

Kadir Topbaş,
Mayor of Istanbul



The most pressing issue is not the urban-rural divide but how to foster a local, geographic approach to the Post-2015 agenda.

TASKFORCE

THE GLOBAL TASKFORCE OF LOCAL AND REGIONAL GOVERNMENTS FOR THE POST-2015 DEVELOPMENT AGENDA AND HABITAT III

The **Global Taskforce** was created at the initiative of UCLG and brings together local and regional government organizations and their partners. During the first meeting in Istanbul in February, these entities committed to eradicate all forms of extreme poverty, take into account sustainable development and contribute to the implementation of the building blocks of sustainable prosperity for all. As governments responsible for many of the fields covered in the MDG and in the proposed objectives of the Post-2015 agenda, they are committed to guaranteeing that local and regional governments fulfil these responsibilities and demonstrate that it is possible to jointly address the eradication of poverty with prosperity and sustainable development.

Building on the Rio+20 outcome document that recognizes local and sub-national authorities as key partners, and their call to further contribute to the High-Level Panel discussions and engage in the ongoing intergovernmental process on financing, **the local and regional governments expressed their commitment to support the definition of a new development agenda.**

Local and regional authorities stressed the need to pay special attention to the following crosscutting issues that must be the underlining principles of any development agenda:

Local democratic governance that is inclusive, transparent and participatory

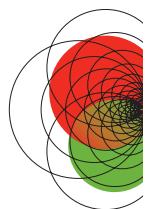
Societies founded on peace and dialogue

Human Rights, including the promotion of gender equality, cultural diversity and the combat against discrimination

Sustainable development that is planet and people-sensitive



LOCAL AND REGIONAL AUTHORITIES AND THEIR NETWORKS ARE MOBILIZED TO DEFEND AN INCLUSIVE AND SUSTAINABLE AGENDA



GLOBAL TASKFORCE
OF LOCAL AND REGIONAL GOVERNMENTS
FOR POST-2015 DEVELOPMENT AGENDA
TOWARDS HABITAT III

LOCAL AND REGIONAL AUTHORITIES CAMPAIGN FOR A STAND-ALONE GOAL ON SUSTAINABLE URBANIZATION #UrbanSDG



The work of the Global Taskforce of Local and Regional Governments is recognized by the United Nations

In May 2013, elected representatives from local and regional governments were welcomed by the Vice-President of ECOSOC and by the Under-Secretary General of the UN in New York. The Under-Secretary General read the Declaration of the Secretary General celebrating the **creation of the Global Taskforce for Local and Regional Governments Post-2015 and Habitat III**. The UN Secretary General's message called for greater political representation of local and regional authorities to enable them to fully participate in global policy making.

Muchadeyi Masunda, Mayor of Harare and Co-President of UCLG, opened the meeting by proposing the collaboration of local and regional authorities in the definition of the new development agenda.

Over 150 representatives from United Nations Agencies, member states and development partners attended the session during which members of the Taskforce presented their views on the shape of the Post-2015 agenda and the future agenda of Habitat III. The delegation was hosted by the Friends of Sustainable Cities, a group of member-states committed to promoting the city agenda in international policy.

Overcoming the distance between citizens and their governments, implementing a dialogue that favours tolerance, comprehension and sustainable peace, building societies around equality and bottom-up responsibility, are some of the crucial steps to be taken into account in the development agenda.

Augusto Barrera,
Mayor of Quito

Members of the Global Taskforce and their partners considered that a **specific goal on “urban sustainability” is essential** to fully utilise the potential of cities and their governments in facing the challenges of a sustainable future. In view of this, the Secretary General of the UN received **170 forms signed by Mayors, Governors and their associations and partners from civil society**, calling for the inclusion of an Urban SDG in the framework of the new development agenda.

This initiative followed on from the Work Congress Declaration agreed in Rabat and calling for the **adoption ONE development agenda, unique and universal, with a goal dedicated to sustainable urbanization**. It was also the next step following the decision of the UCLG World Council to publicly support the proposal of the Sustainable Development Solutions Network (SDSN) entitled, **“Why the world needs sustainable urban development goal”**.

THE SUSTAINABLE CITIES DAYS AFFIRMED THE NEED TO PROMOTE A 2015 AGENDA THAT IS CENTERED ON THE HUMAN FACTOR AND ON SUSTAINABILITY AND PROSPERITY



#CitiesDays

The **Global Taskforce of local and regional leaders** co-organised in New York on 13th December the **Sustainable Cities Days** with UN Habitat, the Group of friends of sustainable cities and UCLG. The objective of this meeting was two-fold:

Contribute to the work of the Taskforce on sustainable cities and human settlements, and

Reinforce their commitment in the intergovernmental process underway on financing and preparation of Habitat III by supporting the definition and implementation of the new development agenda.

To this end, the UN Secretary General, Ban Ki-moon, received members of the Global Taskforce during a special session and welcomed their work, underlining that the Post-2015 process requires the full involvement of local authorities.

Members also reaffirmed the need to ensure that the **new development agenda is people-centered** and identifies the actors and institutions that **construct sustainability and prosperity**.

”

The Post-2015 agenda should promote increased support for effective decentralization, with the aim of strengthening not only the management of cities, but also the new urban partnership that overcomes the divisions between urban and rural spheres. In order to achieve this, the agenda should be presented in the framework of multilevel governance and highlight the need to ensure the optimal conditions for universal service provision, in particular before the most vulnerable citizens.

Jacqueline Moustache-Belle,
Co-President of UCLG and Mayor of Victoria, Seychelles



UN Photo/Evan Schneider

MUNICIPALITIES AND REGIONAL AUTHORITIES ADVOCATE FOR RESILIENT CITIES



UCLG is partner and member of the Steering Committee of the **Resilient Cities Campaign** led by UNISDR through which over 1,600 local authorities have participated and committed to take steps towards ensuring cities are resilient to natural risks.

The African Regional Platform for Catastrophe Risk Reduction came together in Arusha, Tanzania, from 13th to 15th February, and conducted an evaluation of the progress made at national, sub-national and regional levels on the implementation of the African Strategy (Hyogo Action Programme and Framework). UCLG requested that the African National Platforms take into account the local level and work in strict collaboration with local governments during the elaboration of the national strategies of DRR.

On 20th and 21st May, the fourth session of the Global Platform for Disaster Risk Reduction took place in Geneva with the participation of several countries and several partners of the Platform, among whom over fifty local and regional elected representatives from all corners of the world.

During the session, the main points highlighted by local government representatives were the need to reinforce the decentralization process in order to better apprehend resilience and catastrophe risk reduction, to support to work communities to manage and reduce the risks to local level, to reduce vulnerability by concentrating efforts on inequalities and combat poverty, and to facilitate access to financing.

The UN Deputy Secretary General, Mr Jan Eliasson commented on the work conducted by the UCLG President in the framework of the High-Level Panel to ensure that the local level is taken into consideration in the development agenda. The role of elected representatives is a determining factor in the evolution of decentralization processes in numerous countries.

EQUALITY BETWEEN WOMEN AND MEN, A PRIORITY FOR GLOBAL DEVELOPMENT

The first International Conference of Local Elected Women, "**Gender Equality: a priority for Global Development**," took place on 30th January in Paris. The meeting allowed for the development of an action plan to ensure that the participation of women in decision-making in all domains (political, economic, financial and human development) becomes a priority in the Post-2015 global agenda.

The conference recalled that **gender equality constitutes a fundamental right and an essential value**. The process entails legal recognition of these rights and obtaining their effective application in all spheres of life: political, economic, social and cultural. This equality is essential for the vitality of democracy.

The commitment of political leaders is a determining factor in the implementation of gender equality. The promotion of women in decision-making is furthermore one of the Millennium Development Goals, to which UCLG is fully committed.

UCLG and UN Women signed an agreement to reinforce their collaboration. The MoU marks an important stage in the relations with UN Women. It offers a unique space to gather information on the participation of women in local leadership. The agreement foresees a development framework on mutual advisory services, training and institutional reinforcement programmes on women's issues. In the framework of the MoU, UCLG calls upon countries and organisations to work together in order to promote basic services that do not exclude women. Particular attention will be given to the security conditions of women.



LOCAL AND REGIONAL GOVERNMENTS GETTING READY FOR HABITAT III

Elected representatives and leaders from UCLG addressed the UN Habitat Council requesting that the agenda be people-centered, addressing the division between urban and rural, and foreseeing urbanization as a territorial question, not exclusively limited to urban hubs. Territorial cohesion should also be a priority and recognition should be given to the important metropolization process underway, including its positive effects for development. The increasingly important role of Intermediary cities in development countries should additionally be given priority. It should lastly recognize culture as a pillar of development.

Co-President Masunda and Vice-President Schüster highlighted the need to define **a goal for sustainable cities in the new development agenda** and the interest in having a single agenda that would include the MDG and the SDG. They also called for a new architecture in international governance, following the multi-partner principle and including local and regional governments in decision-making process.

The United Nations Advisory Committee for Local Authorities (UNACLA) defined the working topic for 2013 around the creation of employment and local productivity. Its work aims to implement the role of the public sector in the creation of decent employment for all, in particular for the youth. The Mayors highlighted the need to review certain competencies that are lost at local level and to localize the economy thanks to the partnership with small and medium-sized business that share local interests. The Committee also discussed Protection against Flooding and Environmental Resilience as a next topic following employment creation.

Over 15 resolutions were adopted and the importance of local and regional governments was highlighted in: the preparations for Habitat III, the international guidelines on urban and territorial strategic planning, urbanization in the Post-2015 Agenda and the Housing Strategies.



CULTURE FOR SUSTAINABLE DEVELOPMENT



UCLG, represented by the city of Montreal, recommended the inclusion in the Post-2015 Development Agenda of a specific goal based on culture during the General Assembly of the United Nations. They also launched a call for greater collaboration between actors in **culture and sustainable development**.

In Hangzhou from 14th to 17th May 2013, UNESCO and the Republic of China organized a key congress on culture and sustainable development. The last paragraph of the Final Declaration:

"We recommend (...) that a specific goal orientated towards culture be included in the UN Post-2015 Development Agenda, based on heritage, diversity, creativity and the transmission of knowledge, including clear goals and indicators that link culture with all dimensions of sustainable development."

The UCLG Culture Committee, the Coalition for Cultural Diversity, Culture Action Europe and the International Federation of Arts Councils and Culture Agencies (IFACCA) are working together to propose the content of such a goal. The UCLG Culture Committee is also committed to actively contributing to the "Global Taskforce of local and regional governments for the Post-2015 and Habitat III processes", launched by UCLG to regroup several networks. It is currently drafting an "**Agenda of local and regional governments for the Post-2015 agenda**" with an explicit cultural element.

EU COMMUNICATION ON LOCAL AUTHORITIES

ADOPTION OF THE NEW COMMUNIQUÉ ON LOCAL AND REGIONAL GOVERNMENTS IN PARTNER COUNTRIES

The European Commission's Communication on the partnership between the European Union and Local Authorities in partner countries takes into account, for the first time, the potential of cities and regions in the implementation of sustainable public policies aiming to eradicate poverty. It further considers **the need to strengthen decentralization, the territorial approach to development, decentralized cooperation, reinforce capacities of local and regional authorities and the role of associations of local authorities in partner countries**.

More than six months after the adoption of the Shapira' Report by the European Parliament and the 2008 Communication that marked the recognition by the EU bodies of the action of local governments in development, this Communication represents a tangible evolution in the vision and partnership of the European Commission with local and regional governments in partner countries.

PLATFORMA calls for this Communication to have a transversal effect on all European development policies. PLATFORMA will remain vigilant as to the way in which this policy will be implemented on the ground.

The adoption of the Communication is a conclusion to the working year and the reflection on the subject of mobilization of the network. At the request of the European Commission, PLATFORMA piloted a four-month consultation that brought together 350 elected representatives and cooperation experts.

SOUTH-SOUTH COOPERATION BETWEEN CITIES: EXPANDING THE UCLG-METROPOLIS NETWORK

BRAZIL AND MOZAMBIQUE



UCLG, in cooperation with development networks and agencies such as Intermediary Cities Network (CIMES) and Architects without Borders - Catalonia (ASF-C), promotes the increased exchanges between cities and countries, in particular between national associations such as the National Government Association of Mozambique (ANAMM) and the National Front of Mayors (FNP) in Brazil. These exchanges reinforce the role of the institutions as decentralized cooperation actors.

This project, financed by the European Union, is supported by the Norwegian Government and Cities Alliance, and will be implemented over a period of 28 months. This project reinforces the cooperation between UCLG and Cities Alliance for the "CityFuture" project.

SOUTH AFRICA AND BRAZIL

In the framework of the Annual Assembly of Metropolis, the cities of eThekwin (South Africa) and the regional government of Sao Paulo (Brazil) met with UCLG, the South African Local Government Association (SALGA) and the National Department of Human Settlements of South Africa (NSD) in Johannesburg on 18th July 2013.

South-South cooperation between cities is based on experiences in quality housing for the most disadvantaged and on the implementation of social housing programmes. The projects were initiated by UCLG and Sao Paulo in 2011. Since then, the work of municipal officers and experts involved in the project has, with the support of the Municipal Institute of Learning (MILE), made the knowledge exchanges more dynamic organized, three peer learning sessions. The project shows the improvement of social housing policies in South Africa.

Independently of the institutional restrictions and historical contexts, substantial progress has been made in both cities. To accredit this partnership and pay homage to Nelson Mandela, a new residential neighbourhood that was developed to replace a slum in Sao Paulo, will be named after the important figure. The Brazilian Ministry will take this initiative further with a new partnership between India, Brazil and South Africa.

THE THIRD GOLD REPORT

The final GOLD III report was presented during the 4th UCLG Congress in Rabat in 2013 during the first thematic round table on Fostering Wellbeing

In the framework of United Cities and Local Governments' mandate to promote the improvement of universal access to basic service and reduce poverty and inequalities, UCLG contributes to the **Global report GOLD (Global Observatory on Decentralization and Local Democracy)**.

This GOLD report is an important and strategic element in achieving the objectives of UCLG: **to become the world reference for information and knowledge on the situation of local and regional governments, local democracy and decentralization.**

Following GOLD II, preparation for GOLD III, focused on the Governance of Basic Services, included important contributions in the form of support from local and regional governments in the debate on the Millennium Development Goals (MDG) and the Post-2015 Development Agenda.

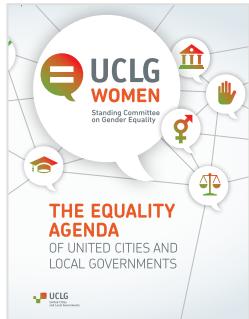
The third and last Steering Committee of the GOLD report concerning local basic services, brought together on the 4th and 5th of July, the Secretaries General of UCLG and a team of project experts and partners to discuss the advanced version of the regional chapters and global conclusions and recommendations of the report.

Throughout 2013, the chapters evolved through an open consultation process. Over 300 participants from 80 countries discussed the regional reports in the workshops organized in Manila (Philippines), Johannesburg (South Africa), Ahmedabad (India), Saint Petersburg (Russia), Brussels (Belgium), San Salvador (El Salvador), Gwangju (South Korea), Montevideo (Uruguay) and Iguacu (Argentina).

By building on the success of GOLD I and II, the third report on basic local services constitutes a substantial contribution to the message of local and regional governments carried forward in the debate on the Millennium Development Goals (MDG) and the Agenda for the Post-2015 Development Agenda of the UN. The third GOLD report is also a tool to lobby for local governments and helps them to highlight the **importance of expanding and improving the provision of basic services for citizens.**



GENDER EQUALITY



INTENTIONAL WOMEN'S DAY 2013: ZERO TOLERANCE TOWARDS VIOLENCE AGAINST WOMEN AND GIRLS

DECENTRALIZATION AND LOCAL SELF-GOVERNMENT



The **international Conference of Elected Women** took place from Wednesday 30th January to Friday 1st February 2013 at the Town Hall in Paris. This Conference was jointly organized with the UCLG Women's network, the CEMR and Metropolis Sections, and with the support of UN Women, UCLGA (Recela) and FLACMA (RedLamugol).

This Conference, entitled, "**Gender Equality: a Priority for Global Development**" aimed to propose pathways and an action plan to encourage the participation of women in decision-making in all domains (political, economic, financial and development) to become a priority in the Post-2015 global agenda.

UCLG formed a Standing Committee for Gender Equality during the World Council meeting in Florence in 2011. The Presidency of this Committee is entrusted to Anne Hidalgo, Mayor of Paris.

The Standing Committee strongly believes that **gender equality constitutes a fundamental right and an essential value**. The process entails legal recognition of these rights and working towards their effective application in all spheres of life: political, economic, social and cultural. **This equality is essential for the vitality of democracy.**

The commitment of political leaders is a determining factor in the implementation of gender equality. The promotion of women in decision-making is furthermore one of the Millennium Development Goals, to which UCLG is fully committed.

The UCLG Standing Committee for Gender Equality and the wider World Organization of United Cities and Local Governments joins efforts with all partners and, in particular, with elected women and their associations to celebrate International Women's Day 2013.

UCLG calls upon local and regional governments from all corners of the globe to condemn violence against women and girls and encourages members to **promote the Paris Local and Regional Governments' Global Agenda for Equality of Women and Men**.



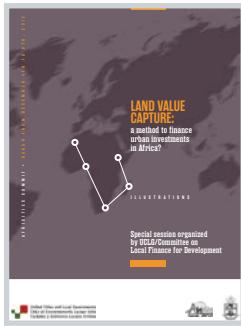
The Committee played an observatory role in the analysis of **decentralization and local self-government throughout the world** in order to define the political repercussions and adapt strategies that aim to reinforce local autonomy to the realities of each country or region. In this framework, the key activities that were conducted include:

The Global Report on Decentralization and Local Democracy
The Committee actively participated in the **development of content for the GOLD III Report** on the governance of basic services and financially supported the research project.

Supporting organizations, institutions and networks

International cooperation between local, regional and multi-lateral governments in the promotion of decentralization and reinforcement of local authorities are goals shared throughout UCLG: In view of this, the Committee works in collaboration with the Global Observatory on Decentralization with a view to increasing its impact.

LOCAL FINANCES AND DEVELOPMENT



The Committee on Local Finance and Development (CLFD) carried out a number of 'pilot' activities in Africa. The aim is to expand these projects to all UCLG sections. The Africities Summit in Dakar gave the Local Finance Committee the opportunity to come together and work in a network composed of financial directors from over 30 African cities.

A reinforcement tool aimed at developing the capacities in the field of financial management was tested in 5 African local authorities. The tool was presented to the financial managers gathered by the Committee in Dakar in the framework of evaluating the financial management of PEFA applied to Local authorities. By highlighting the strengths and shortcomings of local management, this methodology allows for actions to be better coordinated in the framework of a **capacity reinforcement programme**. It also ensures coordination with donors by identifying national reforms that reinforce the capacities of local authorities to manage finances. This evaluation was a favourable step towards promoting access to borrowing for local authorities. A training programme for financial directors on this methodology is currently being developed with partners of the Committee.

CULTURE

«UCLG International Prize - Mexico City - Culture 21». The Prize aims to recognize leaders - cities or persons - that have distinguished themselves through their contribution to culture as an element of sustainable development.



The main activities conducted by the Committee over 2013 were:

Publication of a Rio+20 and Culture report. The report presents Culture as a key element in sustainability and analyses in detail the Rio+20 Final Declaration to recognize the progress made, underline shortcomings and identify areas that require a connection between the strategies of actors working on sustainable development.

Development of a new website www.agenda21culture.net adapted to the use of social networks. This new website featured specific spaces for cities and projects illustrating Agenda 21 for Culture.

Organization of the seminar in Buenos Aires: **“Culture, Cities and the Future”** 2nd-5th September 2013.

Consolidating the governance (new Bureau of the Committee) and the budget (Bureau + other sources). Representatives of the Bureau are currently working in a team with targeted leaders for each member.

Contribution to the promotion of UCLG before the UN in the framework of **“ECOSOC 2013: the role of culture in sustainable development should be explicitly recognized”**.

DEVELOPMENT COOPERATION AND CITY DIPLOMACY



The Committee on Development Cooperation and City Diplomacy (DCCD) and the working group on Capacity and Institutional Building (CIB), in coordination with the UCLG World Secretariat, took the decision to develop a **guideline document and strategy on defending the interests of local governments in development cooperation**. The Federation of Canadian Municipalities (FCM), Vice-President of the Committee, is responsible for developing the document, jointly with other members who have expressed their interest in being more closely associated in the discussions.



SOCIAL INCLUSION, PARTICIPATORY DEMOCRACY AND HUMAN RIGHTS

Organization of a round table during the Human Rights Forum in Nantes (22-25 May 2013)

The Political guideline document was adopted by the UCLG World Council in December 2012 and published in June 2013. The CIB working group put an action plan in place in order to promote the guideline document. A group of line managers "champions" was identified in all regions of the world. The Committee is also a reflection group for UCLG with respect to topics linked to local governments in the promotion of peace.

Participation in the GOLD III Steering committee on Basic Services

After analyzing the state of decentralization at global level (GOLD I) and local finances (GOLD II), the Committee was invited to be part of the steering committee on GOLD III evaluating the condition of basic service governance. The Committee participated in the working meetings of the steering committee (13th-14th June 2012, 18th January 2013 and 4th-5th June 2013), and presented a selection of case studies from the Inclusive Cities Observatory that illustrates the report with existing local practices identified by the committee.

The debate focused on combating urban poverty: **city policies and experiences in responding to the negative effects of the economic crisis on the most disadvantaged citizens**. The cities of Guarulhos (Brazil), Toronto (Canada) and Barcelona (Spain), the Italian Committee of United Cities (Italy), UNICEF France, the University of Coimbra (Portugal) and the NGO GRET, participated in the debate.

MEDITERRANEAN



400 participants among whom 120 elected representatives took part in the **3rd edition of the Mediterranean Forum for Local and Regional Authorities**. For the first time, an exchange with civil society and representatives of the Anna Lindh Foundation took place.

In their joint political declaration, adopted at the end of the Forum, local and regional authorities declared that they were extremely concerned by the current conflicts in the Mediterranean region and underlined the urgency of the situation. They reaffirmed their commitment to working with States, civil society, the International institutions and donors, and to constructing a Mediterranean zone based on a renewed form of governance in which citizens are directly involved in the development of new political and administrative levels, reflecting their aspirations.

Lastly, they used this opportunity to formalize their commitment and follow-up on mobilization in support of the creation of Political Council within the UCLG Mediterranean Committee. Elected representatives gathered in Marseilles and decided to come together again in Rabat during the World Congress of UCLG to give special attention to the dynamics of change in the Mediterranean and its implications in terms of governance.

PERIPHERAL CITIES

In support of the right to solidarity-based cities and to metropolises



DIGITAL AND KNOWLEDGE-BASED CITIES

World Cities Summit Mayors Forum, 13 - 15 June 2013, Bilbao



The Forum of Peripheral Local Authorities (FALP) held its 3rd Congress on 11th, 12th and 13th June in Canaas (Metropolitan region of Porto Alegre - Brazil) in whcih Lula da Silva participated.

Over 2,200 participants representing over 200 local authorities from 30 countries and 5 continents came together to address the topic «Rights and Democracy for Solidarity-Based Metropolises»

In a context of economic, social and political hardship, rapid urbanization raises significant challenges for all components of a metropolitan territory. **The dialogue between peripheral cities/ city centres is built around the role of each actor as an element of the metropolis.**



28 cities across the world contributed to the drafting of the **“Smart Cities” project, an international study on the situation of ICT innovation and knowledge within cities.**

The study offers a “holistic” vision of the Smart City that brings together 6 key performance fields that affect the development of cities: the economy, population, governance, mobility, environment and the quality of life. The study details best practices and experiences.

Over 60 representatives from cities met during the forth edition of the “World Cities Summit Mayors Forum”, an international meeting for representatives from cities from all over the world. International organizations and companies specializing in urban solutions also participated in the examination on the topic of **“Viable and Sustainable Cities: shared challenges and common solutions”**.

This Summit was a unique occasion for cities and metropolise to share experiences and best practices on questions related to competitive economy, environmental sustainability, fostering wellbeing, urban governance and development of flexible planning that promotes balanced progress for cities.



URBAN STRATEGIC PLANNING

The Committee on Urban Strategic Planning coordinated the learning event on intermediary cities



Intermediary cities have an important role to play not only in planning the development of fast changing territories, but also in liaising with different government tiers, building powerful rural - urban relations and involving all stakeholders. Associations involved in service provision, economic clusters and long-term investment alliances to increasing employment opportunities can often be innovative and should be better informed in order to enable learning. In 2013, the UCLG Strategic Planning Committee will therefore seek to focus on **planning intermediary cities** in order to discuss priorities and recommendations during the Rabat congress. The Committee organized and promoted discussions between local leaders, technical staff, experts and development partners on planning and financing for the future of intermediary cities. The results of discussions and activates were gathered in the «Frame document» that was presented to the Executive Bureau in Rabat.

In cooperation with the provincial government of Kwa Zulu Natal, the Municipal learning institute MILE and the cities of Newcastle and Kwadukuzu, the UCLG Committee on Urban Strategic Planning will coordinate an international learning event on intermediary cities.



Members of the Working Group on capacity and institutional building (CIB) met in Ottawa, Canada, on 13th and 14th June. **The Working Group highlighted the importance of informing partners of the Post-2015 process and on the role that they can play within their national governments.**

The Working Group noted an increase in South-South cooperation; the Brazilian government launched a call for proposals to support international municipal cooperation. The South African Local Authorities' Association supports neighbouring local authorities and the Tanzanian Association supports the implementation of a local government association in Zanzibar in the framework of the ARIAL programme.



Crisis of Syrian refugees: municipalities on the front line

An international delegation of elected representatives and local elected officials, grouped together by UCLG and the Middle East working group, met from 18th to 26th March in municipalities bordering Syria in Turkey, Jordan and Lebanon.

At the initiative of UCLG President Topbaş, elected officials from French, Turkish, and Dutch local governments and experts from the national associations of local governments in Canada (FCM-Federation of Canadian Municipalities), the Netherlands (VNG-Association of Dutch Municipalities), Turkey (UMT-Union of Municipalities of Turkey) and representatives of United Cities France (CUF-Cités Unies France) and UCLG Middle East and West Asia Section (UCLG-MEWA) took part in the mission that visited municipalities coping with the substantial flow of displaced Syrians.

Following this mission, the Lyon Executive Bureau requested the Mayor of Groningen to explore possibilities on the development of a response mechanism for local authorities in crisis. The results of the assessment mission were presented in the Rabat Executive Bureau.

CAPACITY AND INSTITUTIONAL BUILDING (CIB)

MIDDLE EAST COOPERATION

02

LEADERSHIP AND GOVERNANCE

IMAGINE SOCIETY, BUILD DEMOCRACY

Develop a strong democratic organization to ensure the active participation of political leaders from all spheres of local authorities in all their diverse forms to define the Organization's agenda and lead its actions towards shared decision-making.

[Objective of the 2010-2016 UCLG Strategic Priorities]

THE WORLD SUMMIT OF LOCAL AND REGIONAL LEADERS

4th UCLG Congress,
Rabat October 2013

THE RABAT DECLARATION

The 4th UCLG World Congress in 2013 coincided with the **centenary of the intentional municipal movement**. This happy coincidence was celebrated from the 1st to 4th October in the city of Rabat, Morocco and the city “supported all initiatives aiming to promote the principles of decentralization and local democratic development” (Extract from the Royal speech, read at the opening ceremony of the Congress by Mr Fathallah Oualalou, Mayor of Rabat).

Over 4 days, more than 3,000 participants from 125 countries from all regions of the world took part in this event. Local and regional authorities, representatives of national governments, multilateral agencies, the private sector, development partners and civil society came together to meet, debate, exchange and reinforce their links. Throughout these 4 days, UCLG offered partners a unique opportunity to debate and exchange on pertinent issues that must be taken into account in the consolidation of the agenda of local and regional authorities and their partners for the 21st century.

The declaration recognizes the need to address **change, innovate and work towards just societies** by reinforcing bottom-up governance and under the leadership of inclusive local and regional leaders. It highlights the role of **sub-national governments as drivers of and actors in development** in the promotion of dialogue and promoting peace. Among the conclusions of the Congress, **diversity was highlighted as a key element** and a call for equality and inclusion was launched, including culture and employment as essential elements of sustainable and resilient societies.

The Declaration is based on the **lessons learned from 100 years of experience**. Numerous changes have taken place during this centenary and yet the main questions concerning local and regional authorities, the level of governance closest to citizens, remain the same. **Universal service provision**, including for the most vulnerable in society, should remain among the top priorities and was therefore included in the document adopted by the Congress.

This Congress saw a call launched for **greater awareness of urbanization** that bridges the urban rural divide and includes cohesion and a definition in an approach based on solidarity and cooperation beyond political and administrative borders. Making our **communities resilient and addressing the inevitable process of urbanization in an effective manner** implies reinforcing the role of local and regional authorities in international political processes, in particular in the UN processes that concern communities all over the planet.

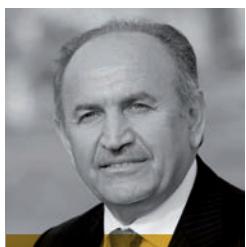
Finally, the Declaration took note of the aspirations of local and regional authorities with view to the **Habitat III Conference**, during which the new status for local and regional authorities should be defined in the framework of the Habitat Agenda.

PRESIDENCY OF UCLG 2013/2016

All members and partners of UCLG will meet every three years at the **UCLG Congress**, and **World Summit of Local and Regional Leaders**.

A new President was elected at the **Congress of UCLG in Rabat e 4 October 2013** for a period of three years.

PRESIDENT



Kadir Topbaş,

Mayor of Istanbul (Turkey),
President of the Union of
Municipalities of Turkey

CO-PRESIDENTS



Augusto Barrera

Mayor of Quito (Ecuador),
until May 2014



Anne Hidalgo

Mayor of Paris (France),
President of the Standing
Committee of Gender
Equality



Chen Jianhua

Mayor of Guangzhou
(China)

VICE-PRESIDENT FOR UCLG SECTIONS



Mpho Moruakgomo

President of the Association of
Local Authorities of Botswana
(BALA)



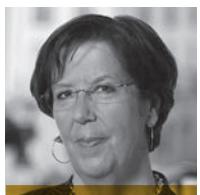
**Syed Muhammad Ashgar
Shah Gillani**

CGLU ASPAC President,
President of the Local Councils
Association Punjab (LCAP)
(Pakistan)



Aisen Nikolaev

Mayor of Yakutsk
(Russian Federation)



**Annemarie Jorritsma-
Lebbink**

Mayor of Almere, President of
CEMR, President of the National
Association of Netherlands
Municipalities (VNG) (Netherlands)

GENERAL SECRETARIES OF THE UCLG SECTIONS



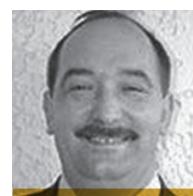
Jean-Pierre Elong Mbassi

Secretary General of UCLG
Africa



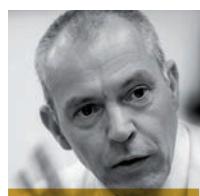
Bernardia Irawati

Secretary General of
UCLG-ASPAC -Asia Pacific



Rasikh Sagitov

Secretary General of UCLG
Eurasia

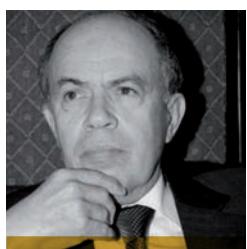


Frédéric Vallier

Secretary general of
CEMR -Europe

RELATIONS WITH THE PRESIDENCY AND STATUTORY BODIES

TREASURER



Fathallah Oualalou

Mayor of Rabat
(Morocco)

DEPUTY-TREASURER



Berry Vrbanovic

Advisor Kitchener (Canada),
President Emeritus of the
Federation of Canadian
Municipalities (FCM)

SECRETARY GENERAL



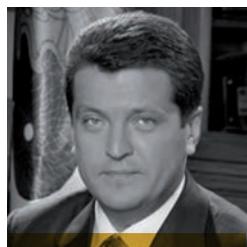
Josep Roig

World Organisation of
United Cities and Local
Governments (UCLG)



Alain Juppé

Mayor of Bordeaux
(France), President of
the French Association of
the Council of European
Municipalities and Regions
(AFCCRE)



Ilsur Metshin

Mayor of Kazan (Russian
Federation)



Jacqueline Moustache

Mayor of Victoria
(Seychelles), President of
the Association of Districts
Victoria



Paulo Ziulkoski

President of the National
Confederation of
Municipalities (CNM)
(Brazil)



**Mohammed Bager
Qalibaf**

Mayor of Tehran (Iran),
President of UCLG-MEWA



Denis Coderre

Mayor of Montreal,
(Canada)



Jean-Paul Huchon

President of the Ile-de-France (France),
President of Metropolis



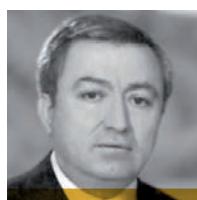
Paúl Carrasco Carpio

Prefect of the Province
of Azuay (Ecuador),
President of FOGAR



Guillermo Tapia Nicola

Secretary General of
FLACMA -Latin America



Mehmet Duman

Secretary General of
UCLG-MEWA-Middle
East and West Asia



Brock Carlton

CEO Federation of Canadian
Municipalities, Secretary
General of UCLG North
America Section



Alain Le Saux

Secretary General of
Metropolis



Carles Llorens

Secretary General of the
Forum of Regions

REGIONAL AUTHORITIES, FULL PLAYERS IN UCLG

Since the creation of UCLG, the World Organization has always anticipated **bringing together all representatives from sub-national governments** the world over who serve their rural and urban communities. Small, middle-sized and large cities, metropolises and regions come together to support local self-government and **promote their values, objectives and interests through cooperation between local governments** and within the international community.

As a result of rapid urbanization, the links between metropolization and regionalization, local and urban, have become full elements in the UCLG agenda to develop an extended territorial approach. The agenda of Regional Authorities is unique and will henceforward be given special attention and increased viability throughout the creation of a new UCLG section, the **Forum of the Regions**, coordinated by The World Organization of Regions, ORU-FOGAR.

The President of ORU-FOGAR, Paul Carrasco, Prefect of Azuay, Ecuador, was nominated Vice-President of UCLG



Society needs to build from the community up and include its participation. We need continued collaboration between all levels of government. New partnerships are essential to reach this objective and the alliance between UCLG and ORU-FOGAR is a key element to provide proposals for the global agenda that aims to foster wellbeing

Paul Carrasco,
Prefect of Azuay

EXECUTIVE BUREAU IN LYON



The UCLG Executive Bureau took place in Lyon (France) from 5th to 7th June, organized jointly by the city of Lyon and the Rhône-Alpes Regions. This Bureau was a major step for the UCLG Governing Bodies before the meeting scheduled during the World Summit in Rabat from 1st to 4th October. Around 270 participants from 37 countries took part in the meetings in Lyon.

The Executive Bureau confirmed the decision to hold the **2014 World Council in Haikou**. The dates for the 2014 Executive Bureau were also proposed as 17th to 19th June in Liverpool and **Porto Alegre was confirmed as host for the Bureau in 2015**.

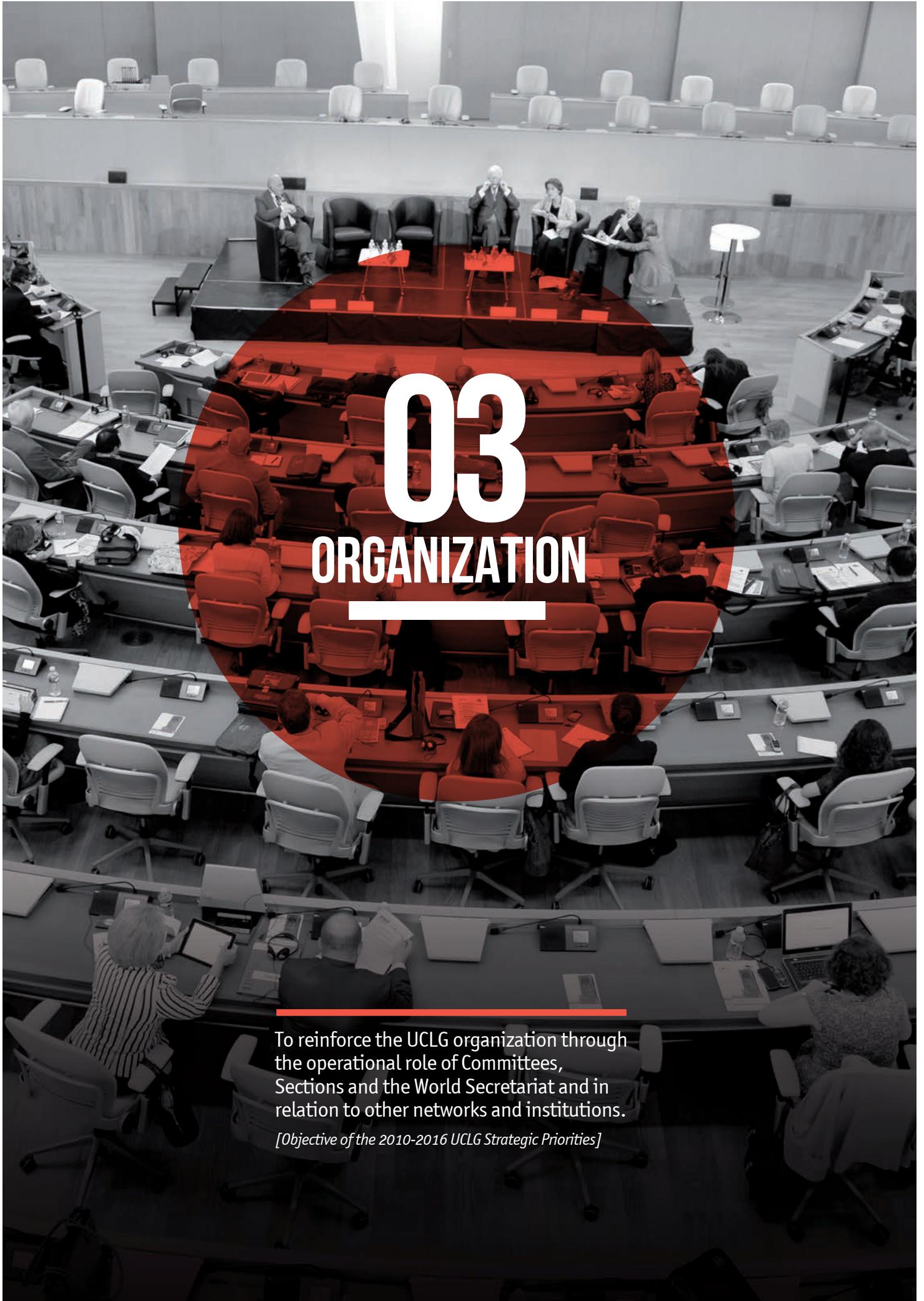
UCLG highlighted the special efforts made to ensure that the Congress is not only open to members of the World Organization, and reinforced its willingness to integrate the private sector, representatives from civil society and development partners.

The meetings included the second edition of the Forum of the Regions, a meeting of the Resource Mobilization Group and a briefing of the **Global Taskforce of Local and Regional Governments for Post-2015**.



BOGOTA WILL HOST THE 3rd WORLD SUMMIT IN 2016

Following the Congresses in Paris (2004), Jeju (2007), Mexico City (2010), and Rabat (2013), the next world congress will take place in 2016 in Bogota. The selection took place in Rabat in the presence of Susana Muhamad, Secretary General of the Town Hall of Bogota.



03 ORGANIZATION

To reinforce the UCLG organization through the operational role of Committees, Sections and the World Secretariat and in relation to other networks and institutions.

[Objective of the 2010-2016 UCLG Strategic Priorities]

AFRICA

SIXTH EDITION OF AFRICITIES

The Africities Summit, organized in Dakar, Senegal, brought together over 5,000 participants, among which were 2,500 African elected representatives. The Summit demonstrated the capacity to mobilize local representatives in organizing exchanges between African Mayors and Mayors from all regions of the world and bring together Chinese, Turkish and Brazilian Mayors. Building African unity was also put into practice and reinforced through decentralized cooperation between African authorities.

The 6th Africities fostered a tripartite dialogue between Mayors, ministers and cooperation partners. This dialogue underlined the importance of national contexts that promote the action of local authorities and their associations: mobilizing their own resources, the status of national associations, transferring competencies and resources, etc. It showed the role of local authorities in the context of international cooperation: preparing for the Habitat III conference, the Paris Declaration, and decentralized cooperation mechanisms. This dialogue concluded by addressing the need to adopt an **African Charter of local governance** and called for High Council of local authorities within the African Union.

ASIA-PACIFIC

UCLG-ASPAC and the Cities Development Initiative for Asia (CDIA), with the support of the European Union and PPIAF (Public Private Infrastructure Advisory Facility) organized a series of regional workshops with the aim of exchanging on experiences and policies that seek to reinforce local management and support decentralization. This initiative was undertaken in the framework of the project "Support for Decentralization in Developing Countries" (EU/UCLG) and the "Cities Development Initiative in Asia" (CDIA).

The first workshop in the South-East Asia regions on local governance of basic services took place on 22nd March 2013 in Manila, Philippines. The second workshop for South and South-Western Asia was held in Ahmedabad, in India on 16th April 2013. The third workshop on decentralization and local public services took place on 16th May in Gwangju, Republic of Korea.

EURASIA

URBAN FORUM FOR CIS COUNTRIES IN KHABAROVSK

An urban forum conference for CIS countries took place in July in Khabarovsk. This was organized by UN-Habitat (United Nations programme for sustainable development of Human Settlements), the Secretariat of the intergovernmental Cooperation Council for Development in CIS countries and the International Assembly of Capital for cities and Metropolises.

During the event, participants nominated Sergey Kruglik President of the Urban Forum of CIS countries and approved the members of the organizing committee, including the Secretary General of UCLG-Eurasia Rassik Sagitov. They also approved a plan for the Forum for the coming period from July 2013 to March 2016.

The results of the conference will be included as part of the Urban Forum Declaration of CIS countries in Khabarovsk. This Forum will become a platform for regional **dialogue on urban policies** and its work will build on the basis of the national committees of UN Habitat activity.

EUROPE

The European Union declared that 2013 would be the “European Year of Citizenship”. By way of response to this initiative, CEMR presented “Citizens of Europe”, a common thread that can be found in the work programme for 2013. It allowed CEMR to mobilize partners and take adequate measures to gather the actions carried out at European level and within our countries in legitimate contexts, that concentrate on citizens, on behalf of whom local and regional authorities and their elected representatives work daily.

CEMR follows the financial framework of for the period 2014-2020 and is preparing for the European Parliamentary elections.

CEMR celebrated the **60th anniversary of the European Charter on Municipal Liberties** that lead to the adoption of the European Charter on Local Autonomy. This was celebrated in 2013 on the occasion of the 25th anniversary since its creation.

As level of governance closest to citizens, CEMR actively participates in the debate on the future institutional framework of the European Union.

LATIN AMERICA

UCLG-FLACMA CELEBRATED ITS CONGRESS DURING THE HEMISPHERICAL SUMMIT OF MAYORS

The 7th Latin-American Congress of United Cities and Local Governments was an open forum organized to foster the debate on major topics that define and determine the current and future of Local Government in Latin America and the Caribbean.

Sharing experiences, presenting new tendencies in terms of administrative management and presentation of the latest technologies made this congress a unique forum for local public decision-makers from all over America.

The activities were spread out over 3 full days. Over 5,000 civil participants (particularly Mayors, policy makers and governments from supra-municipal and national organizations as well as business representatives and consultants, participated in this exclusive gathering that promoted the idea of neighbourly policy sharing.

NORTH AMERICA

The Secretariat of the North American Section has changed from being the National League of American Cities to the **Federation of Canadian Municipalities**. The Secretary General of the Section, Brock Carlton has substantial experience within the UCLG network and is committed to giving the section new vitality, increasing membership and promoting participation.

METROPOLIS

JOHANNESBURG HOSTS THE ANNUAL METROPOLIS MEETING

During the four-day meeting, the topic of “Caring Cities” was addressed in all sessions that brought together 400 participants. Experts and political representatives endorsed the role of spokespeople from their respective cities in order to make meetings a true forum for discussion and exchange of knowledge and give delegates a first-hand account of their experiences.

During the first day, sessions, discussions from the Panel of Network Cities of South Africa took the floor. They analyzed the Ubuntu concept linked with the topic of the meeting, “**Caring Cities**”.

MIDDLE EAST AND WESTERN ASIA

UCLG-MEWA ELECTS A NEW PRESIDENCY

The UCLG-MEWA Congress (Joint meeting of the Executive Bureau, Council and General Assembly) took place in Tehran, Iran on 10th and 11th April 2013. On this occasion, the Presidential Team and the Statutory Bodies of the Middle East West Asia Section (MEWA) of United Cities and Local Governments were renewed.

UCLG-MEWA hereby entered into a new era: Muhammad bager Oalibaf, Mayor of Tehran, was elected President of the Section, succeeding Maged Abu Ramadan, President of APLA (Association of Palestinian Local Authorities).

WORLD SECRETARIAT BUDGET: 3,139,436 €

INCOME

Programmes



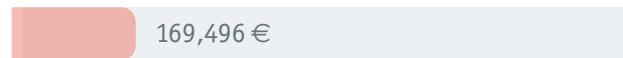
Membership Fees



Congress Organization



Other incomes

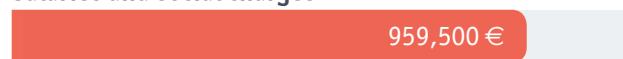


EXPENSES

Programmes



Salaries and social charges



Congress



Overhead



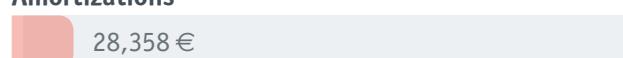
Fees



Travel



Amortizations



Communication



OTHER CONTRIBUTIONS THAT ALLOW UCLG TO OPERATE WITH REDUCED COSTS



The city of Barcelona provides the office of the World Secretariat.

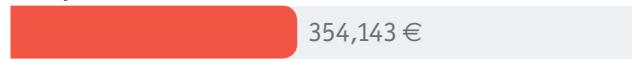
Organizations and local authorities finance the committees and working groups.

Host cities assume the cost of statutory meetings, equipment and social events.

UCLG's budget is mainly composed of contributions from its members and partners and grants dedicated to programmes.

GRANTS AND PROGRAMMES

European Commission



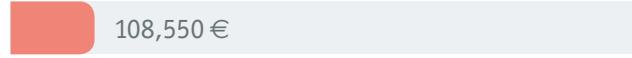
Operation of the various Committees



Cities Alliance



City of Barcelona



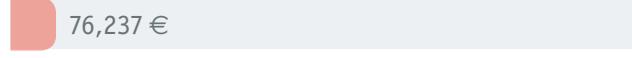
Province of Barcelona



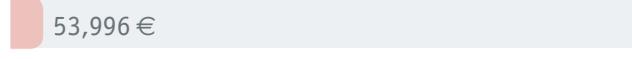
Ministry of Foreign Affairs of Norway



French Ministry of Foreign and European Affairs



French Development Agency

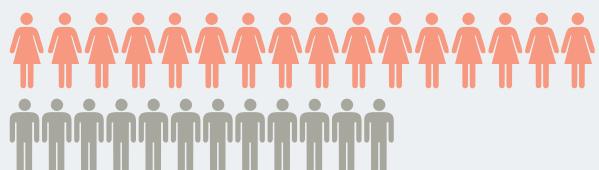


Others



HUMAN RESOURCES IN WORLD SECRETARIAT

28 STAFF



12 NATIONALITIES

CONNECTING THE UCLG GLOBAL NETWORK

UCLG worked on several fronts to increase its outreach and ensure that communication is at the heart of its political activities and processes.

As a point of information for its regional networks and for the committees and working groups, UCLG offers visibility to the activities of the global network of local and regional governments.

UCLG launched a wide variety of communication activities in 2012 that were further intensified in 2013 in the framework of the Congress promotion. UCLG continued to improve its communications and relations with members to ensure that they are fully informed and involved in the work of UCLG.

In 2013, UCLG developed the following communication tools:

UCLG WEBSITE

UCLG worked to develop a new website (www.uclg.org) launched in 2012 and reinforce social network tools (Twitter, Facebook, LinkedIn, Youtube).



CONSULTATION STATISTICS FOR THE UCLG WEBSITE

According to "Google Analytics" the number of visitors per month has increased.



WEBSITE CREATION

More than an institutional site, new specialist web pages were created such as the Rabat 2013 World Congress (www.rabat2013.uclg.org), the Global Taskforce website (www.gtf2016.org), the website for the Stand-alone Urban goal campaign (www.urbansdg.uclg.org) and a website dedicated to the promotion of the Political Guideline document of UCLG on Development Cooperation and Local Governments: www.champions.uclg.org



UCLG produced and distributed the newsletter electronically to members and partners every month. This follows the increase in the number of visitors to the site via social media and through discussions in forums such as Facebook, Twitter and LinkedIn and ensures that the global network of members and partners is kept up to date with the latest initiatives and news.

The UCLG newsletter is published each month and means members and partners are kept up to date.

PUBLICATIONS

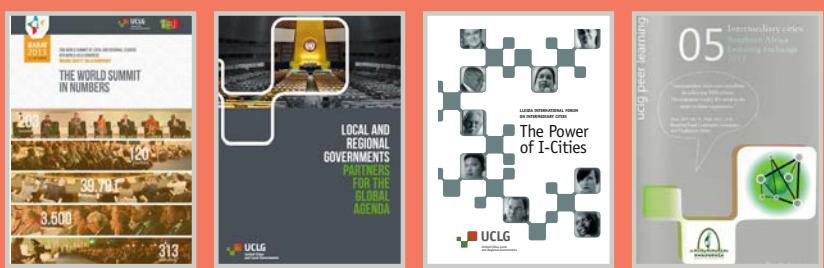
All UCLG publications are available on the website (reports and synthesis, articles and bulletins...) for printing and in digital format to promote dissemination through social networks.

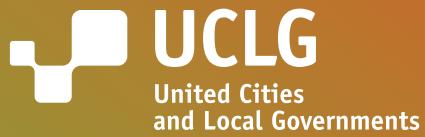
UCLG has also produced a number of publications and booklets to communicate good practice.

- ***GOLD III: Basic services for all in an Urbanizing World (Executive Summary)***
- ***2012 Annual Report***
- ***Report from the UCLG World Summit in Rabat***
- ***2004 - 2013: History in the making***
- ***100 years Testimonies***
- ***Centenary of the International Municipal Movement. a look to the past for a future project***



- ***The World Summit in numbers***
- ***Local and Regional Governments, Partners for the Global Agenda***
- ***Intermediary cities - Southern Africa learning exchange, n°5***
- ***The power of I-Cities***





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