



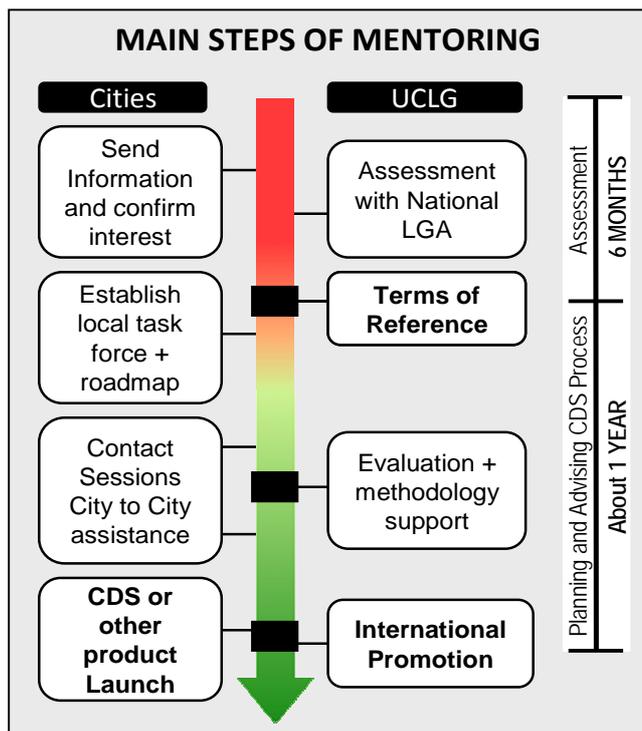
We are pleased to present you with the latest news on City Development Strategies (CDS):

You find in this update:

1. Mentoring progress
 - Mentoring Framework
 - Lilongwe & Johannesburg
 - Ciudad Sur & Rosario
 - Enlarging mentorship in Malawi
 - First mentorship in Kenya established
 - Potential partners from Mozambique
2. CDS Framework agreed by Cities Alliance
3. Medcities Conference and Open cities
4. Draft program for the Durban meeting

Mentoring progress

Mentoring framework: Currently, there are 12 members participating directly in the UCLG mentoring programme on CDS. The first partnerships were established in 2009 and have provided enough material to evaluate outcomes and impacts. In order to promote the progress and the extension of this initiative to other members, a framework was created to provide an overview of the programme. It brings together insight from the first experiences. Topics covered are: achievements, potentials, main steps, roles and responsibilities of mentors and mentees, risks, funding mechanisms and examples of practical tools developed in previous experiences.



You will find below a brief update of all ongoing partnerships.

Lilongwe and Johannesburg: After many successful achievements in the last years, the mentoring partnership evolved into a deeper cooperation on topics that go beyond the original agreed. The city of Johannesburg has built new cooperation items involving their own partners and networks on issues such as GIS, creditworthiness and management of fire brigades. The mentorship between Lilongwe and Johannesburg will continue with resources from the CA grant to be delivered in March, when is also foreseen the first contact session of 2011.

Ciudad Sur and Rosario: Ciudad Sur is an association of the southern municipalities surrounding Santiago (Chile), with a large poor population. Rosario, the mentor city, conducted 2 visits in 2010. In the last one, in November 2010, Rosario observed good progress: the Association Ciudad Sur was consolidated, a data base of service provision was created, tax and cadastre is advanced and a work plan is in place. However, the Ciudad Sur is looking for additional funding for the envisaged CDS process that involves many stakeholders of 6 municipalities that are part of the association. They are developing a new application to be sent to City Alliances.

Enlarging mentorship in Malawi:

Encouraged by the mentoring between Johannesburg and Lilongwe, more Malawian cities became interested in mentoring and have contacted UCLG. After 2 workshops coordinated by UCLG in Malawi, 2 mentorships were established in 2010 with South African cities:

- Durban & Mzuzu
- Ekurhuleni & Blantyre

Durban and Mzuzu have already developed a roadmap for the mentoring. The assessment led to the decision of prioritizing the alignment of the current Urban Strategic Planning revision with the envisaged CDS process instead of initiating a totally new process. The mentoring can strengthen the overall process with limited costs for all partners.

First mentorship in Kenya established:

The Kenyan municipalities are in a reform process that seems to be giving more competences to the cities, but at the same time performance will have to be improved inside the local administrations that have limited financial and human resources. A mentoring partnership on CDS was established between Bergen (Norway) and Mombasa (Kenya). The first visit session was held in January 2011, when a Roadmap was designed.

Further steps on the mentoring process between Bergen and Mombasa will focus on the improvement

of the land management system, following the already approved "Strategic Management Plan" of Mombasa. In addition, it is expected to achieve an enhancement of capacity especially in the departments of planning, management, finance and information storage (property and licenses).

The next meeting in Mombasa is expected to take place in March 2011.

Potential partners from Mozambique:

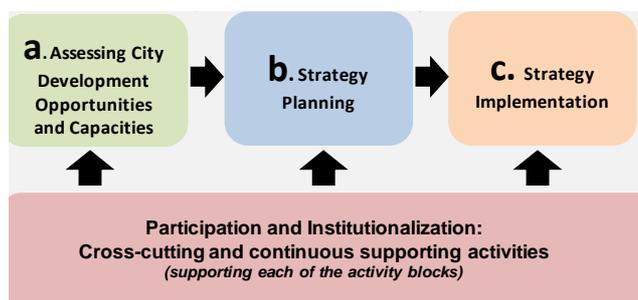
Capacity building in planning is becoming a priority for ANAMM (The association of Mozambique local authorities) and its members. In January 2011, UCLG staff participated in the workshop on challenges of urbanization in Nampula and provided methodological support on CDS as requested by the coordinators.

In addition, [Nampula](#), [Lichinga](#) and [Zomba](#) expressed their interest to be part of the mentoring program. UCLG is working to identify potential mentors, probably Brazilian cities. To access the cities profiles, please click on the cities' names above



CDS Framework

UCLG committee on Urban strategic planning is an active member in the Cities Alliance CDS sub-group, which was created to build up a [conceptual framework](#), that outlines the building blocks of a state-of-the-art city development strategy. After several meetings in 2010, a final version of the framework was worked out and agreed on.



UCLG is disseminating the framework in mentoring activities and through advice to local CDS process.

The learning tool "[Establishing the basics for improving performance](#)", developed on the experience of Johannesburg and Lilongwe, was used in the structuring of this framework, proving that mentoring brings innovations to the CDS methodology and also nurtures the framework.

News on partnering networks

The vice president of the committee, Michael Sutcliffe (CEO of Durban), held a keynote on the



[MedCities Conference](#) "Urban development strategies in the Mediterranean" to present the policy paper. The conference was held on 14-15 March 2011 in the city of Barcelona

We further want to bring to your attention the OPENCities Monitor, an initiative put together by the British Council, BAK Basel and 10 EU cities so far. You can view a tutorial and experiment tool at (www.opencities.eu)

Durban meeting

The next committee meeting will be held in Durban, South Africa, on 13- 14 June 2011. Metropolis members will be invited to participate and special focus will be on relevant lessons from Latin American for the learning in Africa

First draft program

Day One: 13 June 2011

- Registration and Tea
- Welcome, Introductions and Expectations
- Framing Urban Strategic Planning: Challenges and Opportunities
- Vision, Inspiration and Leadership: Critical Success Factors in Strategic Planning
- Strategic Planning and the Social Inclusion Agenda
- Debate on learning lessons from the cities experiences

Day Two: 14 June 2011

- City tour
- Strategic Planning as tool for Economic Transformation
- Strategic Planning as tool for Spatial Transformation
- Strategic Planning financing and Implementation
- Wrap up , proposals and feedback on lessons to be deepened

Day Three: 15 June 2011

- Presentation Mentoring Framework: UCLG
- Reflections from six cities on their mentor/mentee processes
- Facilitated Discussion on Mentorship:
- Establishing New Mentorships & Consolidating Existing Ones

