THE GLOBAL NETWORK
OF CITIES, LOCAL AND
REGIONAL GOVERNMENTS

UCLG
**UCLG: THE GLOBAL NETWORK OF CITIES, LOCAL AND REGIONAL GOVERNMENTS**

**OUR MISSION**

The mission of UCLG is to be the united voice and world advocate of democratic local self-government, promoting its values, objectives and interests, through cooperation between local governments, and within the wider international community.

**OUR GOALS**

- REINFORCING the role of local and regional authorities in the international decision making process;
- MOBILISING local action in favour of development;
- PROMOTING strong and effective local and regional authorities and representative national associations;
- PROMOTING innovation for the benefit of local governance.

Represents and defends the interests of local and regional governments on the world stage.

United Cities and Local Governments commits to promote, through the actions of its members, just and sustainable societies characterized by solidarity and based on local democracy, self-governance and decentralization, defending the general interests of citizens.

**OVER**

**1.000 CITIES AND REGIONS AND 155 NATIONAL ASSOCIATIONS**

Are members of UCLG
UCLG: THE GLOBAL NETWORK OF CITIES, LOCAL AND REGIONAL GOVERNMENTS

PRESENTED THROUGH:

7 REGIONAL SECTIONS

6 MIDDLE EAST AND WEST ASIA SECTION
UCLG-MEWA

1 METROPOLITAN SECTION

7 NORTH AMERICA SECTION
FEDERATION OF CANADIAN MUNICIPALITIES (FCM)

1 FORUM OF REGIONS SECTION

8 METROPOLITAN SECTION
METROPOLIS

5 LATIN AMERICA SECTION
FEDERACIÓN LATINOAMERICANA DE CIUDADES, MUNICIPIOS Y ASOCIACIONES (FLACMA)

9 FORUM OF REGIONS
ORU-FOGAR

OF THE 192 UNITED NATION MEMBER STATES

REPRESENTING BOTH TOWNS, CITIES AND LOCAL GOVERNMENT ASSOCIATIONS

1 AFRICA SECTION
UCLG-AFRICA

2 ASIA-PACIFIC SECTION
UCLG-ASPAC

3 EURASIA SECTION
UCLG-EURASIA

4 EUROPE SECTION
COUNCIL OF EUROPEAN MUNICIPALITIES AND REGIONS (CEMR)

140
CITIZENS express themselves through their democratically elected representatives who are members of National associations grouped together into continental sections and represented on the world stage by UCLG.
2013-2016

PRESIDENT
Kadir Topbaş,
Mayor of Istanbul, Turkey

CO-PRESIDENTS
Anne Hidalgo,
Mayor of Paris, France
Chen Jianhua,
Mayor of Guangzhou, China
Alain Juppé,
Mayor of Bordeaux, France
Ilşur Metshin,
Mayor of Kazan, Russian Federation
Jacqueline Moustache,
Mayor of Victoria, Seychelles
Mauricio Rodas,
Mayor of Quito, Ecuador
Fathallah Oualalou,
Mayor of Rabat, Morocco.

Treasurer
Berry Vrbanovic,
Councillor of Kitchener, Canada.
Deputy - Treasurer

2010-2013

PRESIDENT
Kadir Topbaş,
Mayor of Istanbul, Turkey

CO-PRESIDENTS
Johnny Araya,
Mayor of San José, Costa Rica
Antonio Costa,
Mayor of Lisbon, Portugal
Wan Qingliang,
Vice-President of the Association of Chinese Mayors
Muchadeyi Masunda,
Mayor of Harare, Zimbabwe
Ilşur Metshin,
Mayor of Kazan, Russian Federation
Ted Ellis,
Mayor of Bluffton, United States,
Treasurer

2007-2010

PRESIDENT
Bertrand Delanoë,
Mayor of Paris, France

CO-PRESIDENTS
Zhang Guangning,
Mayor of Canton, Popular Republic of China
Amos Masondo,
Mayor of Johannesburg, South Africa
Paco Moncayo,
Mayor of Quito, Ecuador
Kadir Topbaş,
Mayor of Istanbul, Turkey

2004-2007

PRESIDENT
Bertrand Delanoë,
Mayor of Paris, France

CO-PRESIDENTS
Smangaliso Mkhatshwa,
Mayor of Tshwane-Pretoria, South Africa
Marta Suplicy,
Mayor of Sao Paulo, Brazil
Clarence Anthony,
Mayor of South Bay, Florida, United States.

Treasurer
UNITY
AND SHARED VISIONS

BRINGING THE ADDED VALUE OF LOCAL AND REGIONAL AUTHORITIES TO GLOBAL DISCUSSIONS

The creation of United Cities and Local Governments in 2004 was the result of many years of exchanges among the local and regional leaders of the world. They were working internationally through different organizations for a common cause.

UCLG STRIVES TO PROMOTE AND CONSOLIDATE DECENTRALIZATION AS A WAY TO DEMOCRATIZE AND MODERNIZE PUBLIC GOVERNANCE AT ALL LEVELS.

UCLG ADVOCATES FOR LOCAL SELF-GOVERNMENT AS A REQUISITE FOR TRUE PARTICIPATION OF PEOPLE IN THE MANAGEMENT OF THEIR OWN AFFAIRS.

THE PERSPECTIVE OF UCLG IS THAT DEVELOPMENT AND IMPROVEMENT OF PEOPLE’S LIVING CONDITIONS SHOULD TAKE PLACE PRIMARILY AT THE LOCAL LEVEL.
UNITY

The ideals that united us were based on the conviction that a world advocate of democratic local self-government, promoting the values, objectives and interests of local and regional governments of all shapes and sizes, through joint action was possible and highly necessary.

UCLG’s work programme during the first six years of existence emphasized the need to create a respected organization before the international community; it focused on enabling the contacts among members and tried to put in place a flexible structure at the service of its heterogeneous membership.

OUR SHARED VALUE

The Habitat II conference in Istanbul in 1996 was the moment that triggered the notion of going from joint values to joint action.

The shared conviction that, now more than ever, local and regional authorities’ proximity to citizens offers them a unique perspective in discussions and finding solutions on global issues.

The past decades have seen important changes in the international institutional framework: we have witnessed the transformation from a rural an urban world.

Local governments are more than ever at the forefront in facing global challenges. In view of this, our organization has been granted access to new spaces in international decision-making processes.

EARLY RESULTS

At the Millennium+5 Summit, the final declaration recognised local authorities as actors in the achievement of the Millennium Development Goals.

Governments of the World acknowledged that local authorities play a major role in delivering sustainable access to water. The Declaration of the Local Governments of UCLG was included in the final declaration of the World Forum on Water in 2006.

UCLG became a stakeholder in international aid effectiveness as member of the advisory group of the UN’s First Forum for Development Cooperation and participated in the Third OECD High Level Forum on Aid Effectiveness.
NEW CHALLENGES

With strong leadership build on sound intelligence, and the skills of the network, it articulates the special vision of local governments before the international community, influencing global governance and cooperating in the spirit of solidarity.
Develop a strong democratic organization to ensure the active participation of political leaders from all spheres and diversity of local governments.

UCLG’s leadership is not to be understood under institutional headings, it is not limited to the statutory bodies, but rather to the totality of the political representation throughout the membership.

Promote local and regional self-government as well as other shared values around the world, and increase their influence on global governance and policy-making at all levels in issues of interest.

UCLG will invest its efforts in shaping the international agenda, in particular that of Habitat III.

Gather, analyse and share knowhow and information at the service of members and stakeholders.

UCLG should further consolidate its capacity to determine the trends, topic of interest and opinions of the membership.

Promote decentralized and international cooperation between local governments and their associations; promote peer-to-peer ties as a means for mutual learning, solidarity and friendship between people and help mobilizing resources for cooperation.

UCLG needs to be a safe-port where new ideas and methodologies can be tested; where specific thematic learning circles and communities of practice are developed addressing the concrete urgencies and interests of the members.

Strengthen UCLG’s organization, through the operational role of Committees, Sections and the World Secretariat, and its relations with other networks.

UCLG will need to guarantee the continuity of a motivated and flexible team of professionals reflecting the variety of the membership and able to adapt to the changing demands both at the World Secretariat and the UCLG Sections.
10 YEARS HISTORY IN THE MAKING

2004
MAY
Founding Congress in Paris: UCLG created to represent and defend the interests of local governments on the world stage.

2005
JUNE
Local Governments are recognized an advisory role at the UN. UCLG holds the majority of seats in the United Nations Advisory Committee of Local Authorities (UNACLA).

2006
FEBRUARY
Executive Bureau meeting in Washington: UCLG strengthens relations with the World Bank.
MARCH
The Declaration of the Local Governments of UCLG is included in the final declaration of the World Forum on Water in March 2006.

2007
OCTOBER
2nd World Congress of Jeju: 2,000 mayors approve the Jeju Declaration on key challenges the world will have to face in the coming years.

UCLG undertakes the first ever comprehensive study on the state of decentralization by setting up the Global Observatory on Local Democracy and Decentralisation (GOLD).

2008
JUNE
UCLG becomes Chair of the Executive Committee of Cities Alliance.
SEPTEMBER
UCLG contributes to international aid effectiveness debate as member of the UN - First Forum for Development Cooperation in New York and participates in the Third OECD High Level Forum on Aid Effectiveness in Accra (Ghana).

2009
The adoption of the International Guidelines of Access to Basics Services is a major step towards the recognition of Local Authorities’ contribution to the achievement of the Millennium Development Goals.

2010
MAY-OCTOBER
UCLG holds unprecedented presence of a global organization of cities, towns and regions in a Universal exhibition in Shanghai.

NOVEMBER
The 1st World Summit of Local and regional Leaders is held in Mexico, in the framework of the 3rd World Congress of UCLG: adoption “The city of 2030: Our Manifesto”.

2011
MAY
President of UCLG, Kadir Topbaş meets Secretary General of United Nations, Mr. Ban Ki-Moon and calls for a special status to be granted to UCLG before the General Assembly of the United Nations.
JUNE
The Executive Bureau approves the creation of the Standing Committee on Gender Equality to promote the participation of women in local decision-making.

DECEMBER
World Council in Florence (Italy), 700 local and regional elected representatives adopt a New Strategy for 2010-2016 and highlight the contribution of local and regional authorities to the international debate on sustainability and Rio+20.
UCLG celebrates 10 years since its creation

The occasion, marking the first decade of existence of UCLG, symbolizes the progress made by local and regional governments over the previous 100 years of international municipal action and 10 years of unity within the World Organization.
1. 100 Years of Action, 10 Years of Unity
2. Global Taskforce of Local and Regional Leaders
3. GOLD: The Global Observatory of Local Democracy and Decentralisation
4. Rabat, World Summit of Local and Regional Governments
5. Intermediary Cities, Peer Learning
6. Local and Regional Governments Lead the Fight Against Climate Change
7. Committees and Working Groups
8. Our Manifesto: "The City of 2030" (Extract)
9. Rabat Declaration: "Imagine Society, Build Democracy"

www.uclg.org
2013 and 2014 are celebratory years for UCLG.

2013
Marked one hundred years since the creation of the International Municipal Movement that started in 1913 in the Belgian city of Ghent.

2014
UCLG marks ten years since the main associations of local and regional governments came together to form United Cities and Local Governments.

1913
International Union of Local Authorities (IULA)

1957
United Towns Organisation (UTO)

1985
World Association of Major Metropolises

2004 - 2014
UNITED CITIES AND LOCAL GOVERNMENTS

UCLG AFRICA, UCLG ASPAC, UCLG EURASIA, UCLG EUROPE, FLACMA, METROPOLIS, UCLG MEWA, UCLG NORAM, ORU-FOGAR
100 YEARS OF ACTION

In 1913 in the Dutch town of Ghent, a group of Mayors and city administrators took the groundbreaking decision to continue their collaboration in a more permanent and structured manner and so was born the Union Internationale des Villes. One hundred years later, the international municipal movement is still growing strong and the international community increasingly realizes that, in order to truly address global issues, the local level must be at the heart of the solution. UCLG, as direct inheritor of the movement, therefore celebrated the centenary of the international municipal movement (#uclg100) throughout 2013. This celebration culminated in the World Summit of Local and Regional Leaders with a large-scale exhibition detailing the first 100 years of our movement.

10 YEARS OF UNITY

In May 2004, mayors and political leaders from all over the world came together in Paris for the Founding Congress of the World Organization of United Cities and Local Governments (UCLG). The foundation of UCLG 2004, was a major step in the international municipal movement as it succeeded in uniting the major local and regional government associations from across the globe. Ten years later, UCLG continues to represent and defend all types of local and regional governments on the world stage.
Local and regional government leaders and their global organizations have gathered in the Global Taskforce of Local and Regional Governments for Post-2015 Agenda towards Habitat III, in order to build a joint strategy to contribute to the international policy making debates within the framework of the Post 2015 agenda, Rio+20 follow-up and towards Habitat III.

The new development agenda should be ONE (integrating all processes), and universal at the same time that it recognizes differentiated responsibilities. It should acknowledge local and regional governments as a specific sphere of government and as key actors of development building on their proven contribution to innovative solutions addressing global and local challenges.
GOVERNANCE
A new global partnership for development including all stakeholders within the framework of a better intergovernmental coordination, harmonization processes and effective decentralization is a prerequisite.

EQUALITY
Quality universal basic service provision is one of the key measures needed to reducing inequalities, which should include a sensitive gender approach, and aiming at improving the lives of slum dwellers. These services should foster inclusive societies that are mindful of providing opportunities for youth.

DEVELOPMENT
The future agenda should enable local economic development, with a focus on pro-poor policies and decent job creation in a green urban economy that promotes sustainable consumption and production and local government development cooperation as instrument to promote solidarity and peer learning.

SUSTAINABLE URBANIZATION
Well-planned designed and governed cities can generate economic growth and means of livelihood. This will need to include a territorial approach and cohesion, with special attention to climate change mitigation and adaptation, risk prevention and safe cities.

CULTURE
Culture will be key in the success of sustainable development policies, as driver and enabler of development and people-centered societies. A holistic and integrated approach to development needs to take creativity, heritage, knowledge and diversity into account.

CONNECT
gtf2016.org
@gtf2016
MONITORING LOCAL DEMOCRACY

GOLD provides information on the evolving landscape of decentralisation and local governance across the world.

**UCLG OBJECTIVE:**
Become the source of key information on the situation and the evolution of local government all over the world, through the establishment of an observatory on local democracy.

**GOLD IS RESPONSIBLE FOR:**
- Coordinating UCLG’s triennial Global Report on Decentralization and Local Democracy.
- A web portal providing access to the GOLD reports, as well as extensive information and data on local democracy.
The GOLD report has become the international report of reference on decentralization. It is unique in its global scope, as well as in its methodology, which includes contributions from both academic experts, and elected officials with experience on-the-ground. Each report includes summaries of regional trends and challenges, examples of innovation and good practices, and policy recommendations for stakeholders at local, national, and international level.

The GOLD reports have received support from international institutions including Cities Alliance, the World Bank Public-Private Infrastructure Advisory Facility, as well as national authorities such as the French Development Agency, and regional partners such as the Government of Catalonia.

The third GOLD Report, entitled ‘Basic Services for All in an Urbanizing World’ is currently contributing to the debate on the follow-up of the Millennium Development Goals (MDGs) and to the Post-2015 Development Agenda.

UCLG is working on the fourth GOLD report, which will support the Global Agenda of Local and Regional Governments.
The city of Rabat hosted the 2nd World Summit of Local and Regional Leaders 4th Congress of our World Organisation

Under the slogan:

IMAGINE SOCIETY, BUILD DEMOCRACY

Fostering wellbeing. Financing and governance of local basic services; Participation and Basic Local Services, Launch of Gold III; Smarter cities.

Supporting new local governance. Citizen participation and local governance; Dynamics of change in the Mediterranean; Local democracy and the development agenda.

Strengthening solidarity among territories. Planning and financing intermediary cities; Food security in cities and regions; Development and decentralized cooperation.

Promoting diversity. Culture in sustainable development; Promoting local economic development; Right to the city; Fight against urban inequalities.
Owing to the high tension of the current global context and the reduced resources at our disposal, local and regional leaders are pushed to imagine **new ways to promote the development** of their territories and ensure solidarity and sustainability.

The **II World Summit of Local and Regional Leaders** included participation by delegations from over 100 countries that generated broad-based and permanent dialogue between local and regional authorities, with the involvement of all partners – international organizations, development agencies, experts and practitioners – as well as civil society organizations. This was an occasion to analyze and assess which development goals have been accomplished and to set new joint priorities for local and regional governments.
5 INTERMEDIARY CITIES, PEER LEARNING

The urbanization process is not happening in big cities only, but also and even more rapidly in intermediary ones. According to the United Nations, today cities with fewer than a million inhabitants constitute more than 60% of the world’s urban population and they are growing faster than larger urban centres.

Cities are increasingly becoming the primary drivers for trade, investment and economic governance. As a result, a new order or system of cities, which is not based on physical size, is emerging. This new system, based on economic performance and city to city cooperation is creating different dynamics in the urban world.

1 MILLION INHABITANTS = 63% WORLD’S URBAN POPULATION

UCLG has incorporated Intermediary Cities into its work plan, in a bid to build the agenda of local and regional governments in sustainable urban development.

UCLG contributes to the compilation, analyses and follow-up of information in order to better understand the work conducted by city leaders and draft recommendation within the World Organization of cities.

Owing to this work, many conclusions have been made, among which the idea that constructing new and innovative forms of urban-rural alliances, and governance and leadership, should be the priority issue when planning the future agenda of intermediary cities.
INTERMEDIARY CITIES AT A GLANCE

There is no strict definition of the range of population of an intermediary city, it can range from 50,000 to one million people, according to the source.

More than half of the urban population - 63% - were living in cities of less than 1 million inhabitants in 2010, according to United Nations.

The local administration budget per capita is significantly lower in intermediary cities than in larger cities.

Studies indicate that cities up to 650,000 inhabitants are more compact than those that exceed this population: 70% of the inhabitants live in a circle of 3.9 km radius.

INTERMEDIARY CITIES MAIN CHALLENGES

- Poor and insufficient planning
- Higher cost of services provision with less income from taxes.
- Lack of financial resources.
- Economy depending on few sectors.
- Political and financial dependence with limited administrative capacity.
- Unstable political and conflict-ridden political structures.
- Impact of climate change.
- Need for improving management of urban growth and development.
- Insufficient promotion and city marketing.
- Need for more research on intermediary cities.
UCLG is consistently involved in the ongoing international climate change negotiations, raising awareness of the impact of climate change on cities and their inhabitants.

“We will need to create resilient communities to attend to the growing demands of people that have migrated to our cities looking for a better life” says Kadir Topbaş, Mayor of Istanbul, and President of UCLG.

2007
The Local Government Climate Roadmap: an advocacy process of local and regional governments networks, aimed to ensure that a strong and ambitious global climate regime is designed and implemented for the post-Kyoto framework and in view of the forthcoming climate negotiations. +INFO

2009
UCLG World Council, meeting in Guangzhou, mandated a group of cities and regions to join the UCLG Climate Negotiation Group. +INFO

2010
The signing of the Global Cities Covenant on Climate, or “Mexico City Pact”, demonstrated local leaders’ commitment to far-reaching strategies to mitigate emissions and to adapt cities to the impacts of climate change. +INFO

2010
Following the Mexico City Pact, local governments launched the Carbon Cities Climate registry (cCCR), a database to track measurable, reportable and verifiable climate action. This global reporting platform enables cities and local governments to demonstrate their power and potential to reduce climate risks. +INFO

2013
The key messages of Local and Regional Governments on climate change were renewed during the World Mayors Summit on Climate Change, held in Nantes, which adopted the Nantes Declaration of Mayors and Subnational Leaders on Climate Change. +INFO

2014
The Climate Summit, was organized by the Secretary-General of the United Nations, Ban Ki-moon, in September. It saw the submission of a joint statement from local and regional governments and representatives of 8 of the 9 Major Groups, calling for all stakeholders to be engaged in the process to ensure the effective implementation of the ambitious climate commitments that are expected from Member States in 2015. +INFO
In the framework of this summit, the United Nations Secretary-General and UN Special Envoy for Cities and Climate Change, Michael R. Bloomberg, announced the launch of the **Compact of Mayors**, the largest initiative of cities tackling climate change globally, as well as a Compact of States and Regions. The Compact involves cities committing to: significant greenhouse gas emissions (GHG) reductions; making existing targets and plans public; and reporting on their progress annually, using a newly-standardized measurement system that is compatible with international practices. + INFO

The #CompactofMayors is a groundbreaking effort to consolidate existing voluntary commitments that cities have made in advance of expectations around national level contributions to a global climate agreement. It is made of 4 key elements.

1. An **AGREEMENT** to undertake a transparent approach to reduce city level emissions and vulnerability, and to enhance resilience to climate change

2. A common method to uniformly **MEASURE** GHG emissions through the Global Protocol for Community-scale GHG Emissions Inventories

3. A common method to **SET** cities’ Greenhouse Emissions **MITIGATION TARGETS** based on the new GHG Protocol Mitigation Goals Standard

4. A central **DATABASE** the Carbon Climate Registry, which will pool data from existing national, regional, and global reporting platforms

**228** GLOBAL CITIES  
**436** MILLION PEOPLE  
**2.8** GIGATONNES OF CO2 SAVED BY 2020

**NEXT STEPS**

- **December 2014**  
  COP 20 Lima  
  20th Conference of the Parties on Climate Change

- **July 2015**  
  World Summit on territorial action, Lyon

- **December 2015**  
  The Summit of Cities, Paris

- **December 2015**  
  COP 21 Paris  
  21st Conference of the Parties on Climate Change
COMMITTEES AND WORKING GROUPS

OBJECTIVES. Preparation and implementation within spheres defined by the Executive Bureau and the Activities Programme of UCLG. The results of their work are presented before the UCLG Executive Bureau and/or World Council.

COMMITTEES

DECENTRALIZATION AND LOCAL SELF-GOVERNMENT
The Government of the Province of Barcelona has chaired the Committee since 2007 working with the World Organization in order to strengthen the processes of decentralization and local self-government in every region of the world, and to achieve more efficient and close local governments.

LOCAL FINANCE AND DEVELOPMENT
The UCLG Local Finance Committee, aims at advising the UCLG members on matters related to municipal finance and resource mobilization.

CULTURE
The Committee on culture of UCLG is the global platform of cities, organizations and networks to learn, to cooperate and to launch policies and programmes on the role of culture in sustainable development. Its mission is “to promote culture as the fourth pillar of sustainable development through the international dissemination and the local implementation of Agenda 21 for culture”.

DEVELOPMENT COOPERATION AND CITY DIPLOMACY
The Committee on Development Cooperation and City Diplomacy is a Committee which proposes and develops policies and gives advice to the World Organization on issues related to local government, international development cooperation and city diplomacy.

SOCIAL INCLUSION, PARTICIPATIVE DEMOCRACY AND HUMAN RIGHTS (CISDP)
The Committee aims to contribute to articulating a common voice for cities in UCLG on social inclusion, participatory democracy and human rights, and to advise local governments on the design of these policies. Promotion of political positions through the Global Charter- Agenda for Human Rights in the City.

STANDING COMMITTEE ON GENDER EQUALITY
The UCLG Standing Committee on Gender Equality ensures follow up of issues of relevance for the international gender agenda and promotes the mainstreaming of gender in UCLG.

MEDITERRANEAN INTERREGIONAL COMMITTEE
An inter-regional committee at the crossroads of three regional sub-sections: Europe, Africa and the Middle East/West Asia. An institutional consensus-seeking platform promoting decentralized cooperation and engaging in dialogue with national, European and international institutions.

URBAN HEALTH
UCLG Committee for Urban Health aims to provide the opportunity for local governments to exchange about their experiences and good practices, to sensitize authorities on current issues and to help them making healthy policies.

PERIPHERAL CITIES
The UCLG Committee on Peripheral Cities aims to facilitate the exchange of experience and practices, and develop a common approach by peripheral cities. It shows the need for recognition of the social and political situations of peripheral cities within their conurbations and within the world of cities.

URBAN MOBILITY
The Committee aims to create a place where local governments can present their good practices and problems and where initiatives can be taken to support local governments.

DIGITAL AND KNOWLEDGE-BASED CITIES
Aims to create an efficient network of cooperation integrated by Local Authorities to take advantage of the opportunities that the new information and communication technologies (ICT), innovation and knowledge bring, and to share, assimilate and adapt them to local needs, and create new opportunities for all the cities and municipalities.
URBAN STRATEGIC PLANNING
The Urban Strategic Planning Committee responds to the growing need of creating spaces for discussion and exchange. Furthermore, the Committee offers advice to improve the quality of local policies on urban strategic planning. Special emphasis is placed on South-South cooperation, in response to the need to share first-hand experiences on pro-poor policies and informality.

WORKING GROUPS

INTERMEDIARY CITIES
Intermediary cities are large cities that create bridges to connect important rural and urban areas, and represent, for the rural population, an opportunity to access basic facilities. Governments, especially local and regional governments, should come together to address the shortcomings and needs in urban planning through a greater understanding of the challenges and the perspectives of local governments. For that reason, UCLG has incorporated intermediary cities into its agenda creating the Working Group on Intermediary Cities.

CAPACITY AND INSTITUTION BUILDING (CIB-ACB PLATFORM)
One of the main objectives of this group is to exchange experiences and to professionalize and enhance the work amongst Local Government Associations and individual local governments. An information sharing platform improves the work of LGAs and individual local governments active in the field of Association Capacity Building (ACB) and Municipal International Cooperation (MIC). This Working Group is related to the Committee on Decentralized Cooperation.

MIGRATIONS AND CO-DEVELOPMENT
Develop a draft paper on the value and the role of municipal associations and local governments in migrations and co-development for the Decentralized Cooperation Committee; Promotion of the debate and reflection scenarios on links between migration and development. This Working Group is related to the Committee on Decentralised Cooperation.

RESPONSIBLE TOURISM AND SUSTAINABLE DEVELOPMENT
Promoting a tourism that, besides offering the traveler cultural, natural, and recreational attractions, constitutes a responsible mechanism that promotes local communities’ economic and social development. This Working Group is related to the Committee on Decentralised Cooperation.

LOCAL ECONOMIC DEVELOPMENT
Working Group aiming to reinforce cooperation between local governments in different regions of the world and participate actively in achieving full recognition of the role of local governments in the worldwide debate on new development models.

LOCAL GOVERNMENTS AND COOPERATION IN MIDDLE-EAST
A place for discussion and dialogue that favours cooperation, exchange and opportunity sharing among members to strengthen and expand the involvement of local governments in the situation in the Middle-East.

TASKFORCES

LOCAL GOVERNMENT DISASTER RESPONSE
International efforts to respond to disaster management do not address local governance. This issue forms part of UCLG’s work in cooperation with strategic international partners. Our aim is to improve the position and action of local governments in the face of natural disasters and their aftermath.

UCLG COMMUNITY OF PRACTICE ON URBAN INNOVATION
To promote the innovation and learning agenda of UCLG, the Executive Bureau, during its meeting in Liverpool in June, decided on the establishment of a Community of Practice on Urban Innovation. The Community serves to enhance international exchange and cooperation in urban innovation, facilitate relevant research and development, provide suggestions for policy and decision-making, and ensure the continued involvement of the Award’s finalists in the future work of UCLG.
OUR MANIFESTO: “THE CITY OF 2030” (EXTRACT)

A DEMOCRATIC, SELF-GOVERNING CITY  AN INCLUSIVE CITY OF PARTICIPATION
A CITY WITH A VISION FOR ITS FUTURE  A LIVEABLE CITY  A CREATIVE CITY, A CITY OF CULTURE
A SECURE CITY, A CITY OF PEACE  A MOBILE CITY  A CITY FIT FOR WORK
A CITY WITH PRIDE IN ITS PUBLIC SERVICES  A CITY WITHOUT SLUMS
A CLEANER, GREENER, MORE COMPACT CITY

THE CITY OF 2030 - A SHARED RESPONSIBILITY OF GOVERNANCE
WITH UCLG, FULL PARTNERS IN GLOBAL GOVERNANCE
A DEMOCRATIC, SELF-GOVERNING CITY
The city of 2030 cannot be successfully managed from “above” or “outside” – it requires a democratic city government and leadership, chosen by the people and accountable to them.

AN INCLUSIVE CITY OF PARTICIPATION
Participation of all its inhabitants, ensuring that all groups – poor as well as rich, women and men, young and old, migrant as well as multi-generation residents – are able to take an equal part.

A CITY WITH A VISION FOR ITS FUTURE
Clear outward-looking strategic vision, based on an accurate diagnosis of its potential and its resources, and a plan of action to make it a reality.

A LIVEABLE CITY
A successful city is a blend of the positively planned and the creatively organic.

A CREATIVE CITY, A CITY OF CULTURE
Striving for excellence and creativity in its cultural programmes, giving full recognition to the role of its artists; placing a high value on education and fostering culture as the essential “fourth pillar” of the sustainable city.

A SECURE CITY, A CITY OF PEACE
Placing a high premium on security, knowing that crime and fear of crime are destructive of citizens’ confidence and aspirations.

A MOBILE CITY
People are able to circulate freely and efficiently, for work, education, shopping, and leisure; goods can be delivered and moved at the right times and in the right modes.

A CITY FIT FOR WORK
Gearing its economic development to the needs and technologies of the future, favouring a climate of enterprise for businesses of all sizes, and offering decent jobs.

A CITY WITH PRIDE IN ITS PUBLIC SERVICES
A city in which the poor are not exported to slums on the urban periphery or unsafe land, nor isolated in inner city ghettos, but where their needs (present and anticipated) are integrated into the city’s planning systems for land use, infrastructure development and public services.

A CLEANER, GREENER, MORE COMPACT CITY
Reducing its urban environmental footprint, it will aim to become more compact; giving priority to energy efficiency, to renewable energies and non-polluting technologies; needing to minimise and mitigate climate change, and protect from its adverse impacts.

THE CITY OF 2030 - A SHARED RESPONSIBILITY OF GOVERNANCE
Cities do not stand alone, the success of the city of 2030 depends substantially on this co-operation between city and region.

WITH UCLG, FULL PARTNERS IN GLOBAL GOVERNANCE
UCLG, our representative and advocate at world level, must – both in formal status and in daily practice – be involved as full partner by the UN and wider international community, in all issues concerning the future of our cities and human settlements.
We, mayors and representatives of towns, cities, local and regional governments the world over, from small, medium-sized and large towns and cities, from metropolitan areas and regions, at the service of rural and urban communities, come together from the 1st to the 4th October 2013 in Rabat, the Kingdom of Morocco, on the occasion of the 4th World Congress of United Cities and Local Governments.

Celebrating the centennial of the creation of the Union Internationale des Villes, its contribution to local democracy and the strengthening of local authorities on the global scene;

Confirming that the founding values of peace, dialogue, and understanding among peoples and cooperation between local authorities are as relevant today as ever;

Acknowledging that diversity in all its dimensions is an asset for society and a source of innovation;

Concerned by the crises, armed conflict and natural hazards affecting numerous regions throughout the world and by the pressures on the planet and population resulting from the effects of climate change, food insecurity, lack of housing, poverty, cultural oppression and social exclusion;

Witnessing the manner in which the global crisis continues to impact on our societies in an unequal manner;

Recognising the need to unite efforts with all networks of local authorities and other partners, in particular with the United Nations and civil society organisations, to promote peace in the world;

Convinced that Municipal International Cooperation and Decentralized Cooperation [...] are a vital contribution to the construction of a peaceful and sustainable developed world;

Assessing with satisfaction that the democratic revolutions highlighted during the Declaration of the Jeju Congress in 2007 continue to extend in all regions of the world;

Conscious that the world has witnessed major changes since the last Congress in Mexico City in 2010;

Taking note of the quest led by young people in all regions in pursuit of their rightful place in democratic societies;

Convinced that democracy is built at local level and that current centralised models must be transformed;

Encouraged by the experience of the MDGs in which it was proven that important progress is made where local and regional authorities are involved in the implementation;

Convinced, as shown in the Third Global Report on Decentralisation and Local Democracy, GOLD III, that investing in basic services should be a priority as it reduces inequalities;

Committed to playing our role in overcoming the current crisis, to innovating and revitalising the economy and creating employment;

Recognising this doubly historic moment for UCLG and its members, namely: the assessment of progress of the Millennium Development Goals, and the rapidly approaching Third United Nations Conference on Housing and Sustainable Urban Development “Habitat III” that will take place in 2016;

Highlighting the commitments made during the previous World Congresses, through which towns, cities and regions have affirmed themselves as essential and instrumental actors in reaching the Millennium Development Goals, and welcoming the increasing recognition of our World Organization before the United Nations;

Concerned that despite substantial advances, certain Millennium Development Goals (MDG) will not be achieved;
CERTAIN that the participation of women in local decision making greatly strengthens the democratic bases of our societies and will be instrumental to reducing inequalities and achieving more just and sustainable societies; Conscious that over the next 20-30 years, demographic growth will largely take place in cities,

CALL FOR A LIFE OF DIGNITY FOR ALL

NOTING THE IMPORTANT progress made through the recognition of the role of local authorities in international policies. Despite this undeniable progress, the reform of the international institutions, which should provide local and regional authorities the place that will allow them to contribute to the agenda, is not sufficiently advanced,

CALL FOR A TRUE GLOBAL PARTNERSHIP

THROUGH THIS DECLARATION, we, local and regional authorities, our associations and networks commit to:

CONTINUE OUR MOBILIZATION BY MAINTAINING THE VALUES THAT UNITE US
In the international context of crises and conflict and at a time of democratic development, we wish to place peace and development at the centre of our action, to thereby contribute to renewing democracy from the local level up and to engage directly with the youth to involve them in the development of their towns, cities and territories.

BUILD ONE SINGLE GLOBAL AGENDA FOR SUSTAINABLE DEVELOPMENT POST-2015
We call for one single Global Agenda for Sustainable Development Post 2015, bringing together the objectives of eliminating extreme poverty and contributing to prosperity and sustainable development;

We consider the reduction of inequalities, the improvement of cohesion and cooperation between territories and the promotion of governance and local democracy are key elements of this agenda;

The new agenda should furthermore include specific goals for Sustainable Urban Development. We assert that in order to increase the possibility of success, the Post 2015 Development Agenda should further advance in the “localisation” of its goals, targets and indicators, and provide the necessary means to ensure their implementation;

We, local and regional authorities the world over, undersign this declaration with renewed ambitions for the work that our movement must promote for the next 100 years and starting now in the streets of our villages, cities and towns.

TAKE DETERMINED STEPS TOWARD THE FORMULATION OF THE AGENDA OF TOWNS, CITIES AND REGIONS OF THE XXI CENTURY
During the VI Africities Summit, held in Dakar, and in the framework of the UCLG World Council, cities and regions recognized the need to create the Agenda of Towns, Cities and Regions of the XXI century in order to reflect the shared values that unite UCLG members and partners in the lead up to Habitat III.

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BECOME A RECOGNIZED PARTNER AND OF THE UNITED NATIONS SYSTEM
We request full participation of local governments in all significant processes of international decision making and call for a more inclusive and cohesive global governance; We request that the international bodies consider local and regional authorities as a sphere of government and a full partner. We ask that the United Nations accord our Organization observer status within the General Assembly to increase our contribution to all policies of the United Nations system;